1	Riviera Beach Community Redevelopment Agency Regular Meeting
2	City of Riviera Beach Council Chambers
3	2nd Floor, Municipal Complex
4	600 West Blue Heron Boulevard
5	Riviera Beach, Florida
6	Wednesday, January 27, 2016
7	5:35 p.m. to 8:06 p.m.
8	
9	APPEARANCES:
10	Chair Dawn Pardo
11	Vice-Chair Terence Davis
12	Commissioner Bruce Guyton
13	Commissioner KaShamba Miller-Anderson
14	Commissioner Cedrick Thomas
15	Attorney Michael Haygood
16	CRA Executive Director Tony Brown
17	CRA Administrative Director Darlene Hatcher
18	
19	
20	
21	
22	
23	
24	
25	

1 Welcome, everyone, to the City of Riviera CHAIR PARDO: 2 Tonight we have our Riviera Beach Community Beach. 3 Redevelopment Agency meeting. Ms. Hatcher, roll call, please. 4 5 (Upon roll call by CRA Administrative Director Hatcher the 6 following were present: Chair Dawn Pardo, Vice-Chair Terence 7 Davis, Commissioner Bruce Guyton, and Commissioner Cedrick 8 Thomas. Also present: Executive Director Tony Brown, Attorney 9 Michael Haygood.) 10 CHAIR PARDO: Let's all stand for a moment of silence, 11 followed by the Pledge, led by Commissioner Thomas. 12 (Moment of silence, followed by the Pledge of Allegiance.) 13 Okay. Mr. Brown, do we have any additions, CHAIR PARDO: 14 deletions or substitutions to the agenda? 15 EXECUTIVE DIRECTOR BROWN: Madam Chair, members of the 16 Board, we are deleting items 5 and 6. 17 CHAIR PARDO: Okay. 5 and 6 will be deleted. 18 Anything else? 19 All right. Do we have any disclosures by the commission or 20 by our staff? Anyone? Anyone? 21 Okay. Do we have a motion to adopt the agenda? 22 VICE-CHAIR DAVIS: So moved. 23 COMMISSIONER GUYTON: Second. 24 CHAIR PARDO: Properly moved and second. Madam Clerk. 25 (Motion passes unanimously.)

1	CHAIR PARDO: Thank you.
2	Any person who would like to speak on an agenda item please
3	fill out a blue public comment card located in the back of the
4	chambers and give it to staff prior to the beginning of the
5	meeting if possible.
6	Members of the public shall be given a total of three
7	minutes for all items listed on the consent agenda. Members of
8	the public will also be given three minutes to speak on each
9	regular agenda item. In no event will anyone be allowed to
10	speak on an agenda item after the resolution is read or item
11	considered.
12	Do we have a motion to accept consent with items 5 and 6
13	deleted?
14	COMMISSIONER GUYTON: So moved.
15	COMMISSIONER THOMAS: Second.
16	CHAIR PARDO: All right. Madam Clerk.
17	(Motion passed unanimously.)
18	CHAIR PARDO: Thank you.
19	We will continue now, regular business, item 9, Marina
20	Village development report presentation. All right. Mr. Brown.
21	EXECUTIVE DIRECTOR BROWN: Madam Chair, members of the
22	Board, I hope you will consider this to be a very positive
23	presentation.
24	Walter, my mic is not working.
25	I started talking too loud? That was the enthusiasm in my

voice.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'm going to start the presentation -- it's that excitement in my voice.

As we get started you're going to hear a number of P words in my presentation. We're going to talk about parcels, property swaps, parking, public market, private development, property owners, and then plans and promotions. And when we talk about plans and promotions the O'Donnell agency is going to come up and talk about some wonderful things at the marina. But this is to give you an update. And one of the positive outcomes since we last met is really what I will call the positive participation and communication that we're having even with the Viking Group. And so what I'm intending to give to you is pretty much an update as to where we are now, and then you'll have some further action items as we meet in February. A number of things we're going to try to shoot for for February 10th. But if we don't make that deadline then we'll have these things ready for you on February 24th.

So continuing with my P words and dealing with the issue of parcels. As you recall at our last meeting Mr. Healey from Viking indicated that they would sell us the Viking -- the Yachtsman site for 4.85 million. You directed me to negotiate the purchase of that property. We have since shared an appraisal with them based on some other guidance and in talking with you individually we made Viking a hard offer of 2.28

million and encouraged them to conduct their own appraisal and to counter us with terms based on an appraisal that we could review and have critiqued. The good news is I've been informed that they are conducting such an appraisal. In addition to that, as we talked about all the other things related to our respective portfolios they have agreed to revoke the notice terminating the Yachtsman parking lot lease, and have even indicated a willingness to extend the terms.

Unless you direct me otherwise, I would recommend to you that if you still feel that owning the Yachtsman site is in the long-term interest of the city, that I would recommend that when you sit as members of city council that you discuss the parameters for purchasing the Yachtsman property, and then perhaps direct the city manager to negotiate that acquisition.

COMMISSIONER GUYTON: Madam Chair.

CHAIR PARDO: Yes, sir.

COMMISSIONER GUYTON: On that particular issue, I just want to put on the record that I have no interest in leasing that property indefinitely. If we're going to use it, we need to buy it or take other avenues to acquire it. So I have no interest in leasing it indefinitely. Either we purchase it or use other legal options to acquire it. That's my position.

CHAIR PARDO: Yeah, and I feel the same way. I'm not comfortable getting into any more leases with Viking, especially with the prior lease that we had and then they turned around and

they said that they were going to renege on it and we had, you know, six months to get off of their land. I say if we really need that property, we need to move forward with condemnation.

EXECUTIVE DIRECTOR BROWN: Okay. Well, I'll highlight what we can do with it or around it.

CHAIR PARDO: Either that or attempt to get them to sell it to us first.

EXECUTIVE DIRECTOR BROWN: But again, we at the CRA don't have the resources so our recommendation is you have that discussion as members of city council.

In terms of an update on the land swap agreements -- which you'll see a formal package -- is that Viking has agreed to swap land to allow us to construct the public market. They have agreed to swap land that will allow us to construct more homes in the Park Manor neighborhood.

And as I indicated, they have provided terms that will revoke the early termination of the Yachtsman parcel. In exchange for those, together we'll be recommending that we close old 13th Street from Avenue E, which is across Broadway, to Avenue C. That the terms consolidating the holdings you will see in February is mutually beneficial to both parties. And the real property exchange agreement is currently being reviewed by Mr. Haygood and their respective attorneys.

COMMISSIONER THOMAS: Madam Chair.

CHAIR PARDO: Yes, sir.

1 COMMISSIONER THOMAS: Mr. Brown.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

EXECUTIVE DIRECTOR BROWN: Yes, sir.

COMMISSIONER THOMAS: I am -- I have some concerns in reference to the property swaps. Although I heard you say that it's going to be beneficial to both parties, and I do believe it is, I want to make sure that we're getting an apples to apples So if they're giving us some residential lots and we're giving them commercial, that's not an apple to apple to me. I don't know what the formula would be for it. But if it's two residential acreage, X number for however it is, I just want to make sure that we're -- and I'm sure that you are. I just want to put on the record that I have a concern about that. I want to make sure that we're not giving up all of our commercial real estate for residential real estate because I don't believe that it's valued, you know, the same, and in those areas.

The other thing is, where would those scattered lots be that they would offer in exchange for the -- this property?

EXECUTIVE DIRECTOR BROWN: And again we'll be prepared to show you that presentation next month. But I think your guidance that you're giving us is spot on; and I think we'll be able to demonstrate to you that we are trading properties that I'll use the term that are similarly situated. So for instance if we're getting scattered site lots, that is pretty much what we're providing Viking. And it for the most part centers around the remnants of the parcels along 13th Street when the road was

recreated. And so we consider those to be similarly situated.

And we'll have an exhibit and we can compare.

What may slow down the presentation is there are a few parcels that are being recommended that we've yet to appraise. So you'll have an appraised value for all the parcels. And then there are a couple others that were recommended by Viking as part of the trade that we have never published for disposition. And in order to stay current with state law and including your policy, we have to publish those properties.

And I've asked Mr. Haygood to have a discussion with Viking's attorney to determine whether or not we should pull those out of the swap agreement or indicate some other disclaimer that if someone makes an offer that is consistent with our CRA plan, and is of greater benefit to them than us, then we would want to be in a position for you to consider that.

COMMISSIONER THOMAS: So why are we offering those up in a swap if somebody can come in and buy it?

CHAIR PARDO: Hold on a second. Just let the record reflect that Commissioner Miller-Anderson is now on the dais.

I'm sorry, sir. Go ahead.

EXECUTIVE DIRECTOR BROWN: It only reflects on one or two parcels. So it's not the total portfolio. Because those properties have historically been published.

COMMISSIONER THOMAS: Okay. And on the actual purchase of this agreement -- of the Yachtsman, since we've already gone

through the budget process on both sides, is there some type of strategy to be able to purchase that particular property? I mean or are you saying that this is going to be in limbo until the next budget year's conversation to start?

EXECUTIVE DIRECTOR BROWN: We've had discussions with the city about the resources to acquire the Yachtsman, including resources to construct the parking garage. And so I think that's why we're saying -- your conversations and the questions are very appropriate, but they should also include feedback from the city manager as well. But those conversations have been had; and they understand that we've identified an amount closer to about ten million in combination of financing a parking structure at the marina and buying land. And so the issue that I think will be presented to you from the City's side is that if ten million is their financing capacity, do you spend it here or are there other priorities that you would want considered.

COMMISSIONER THOMAS: Okay. Well, I just want to make sure that I have a timeline of when we're speaking of discussing this.

So, basically, for a number of that magnitude, that's going to call for a true budget sessions and series; so we're not looking to really do this or actually make any real movement until after October, is what you're saying?

EXECUTIVE DIRECTOR BROWN: Well, the good news is that by revoking the early termination, that Viking has eliminated for

us the time of essence. And not only have they offered to eliminate the early revocation of that termination, they have even asked us to give them a date to when either party would want to consider an early termination. So if we -- which it's all tied to the swap agreement so there are conditions. But the good news is that I'm not sitting before you saying that we've drawn a line in the sand and that we need to act quickly.

COMMISSIONER THOMAS: Well, I guess I'm just concerned that right now is kumbaya, but what happens if there's no more kumbaya. We saw that over the past 24, 26 months where it was okay for a minute, everybody was playing nice, and then it got really nasty. I just don't want somebody to be able to dangle something over us and say, okay, you know, no more, if they get upset with you, if you get upset with them, that type of thing. I just want to make sure it's a smooth transition if we're going to do this. Make sure it can't be broken or they can't just take it back in the middle of a project. And I'm not saying that they would. I'm just wanting to protect us.

EXECUTIVE DIRECTOR BROWN: And I think as Mr. Guyton and Ms. Pardo said for the record, that they want to buy it, including whether or not it would be condemned. And so I think obviously the CRA doesn't have the power of condemnation or eminent domain, so that conversation again at the city council level will allow you to have a discussion of doing that.

With Viking revoking the early termination -- when you go

through a condemnation process there's two procedures: You can do a quick take, which if they had drawn the line in the sand I would be recommending that we pursue that route.

COMMISSIONER THOMAS: I'm not necessarily wanting to discuss any strategy right now.

EXECUTIVE DIRECTOR BROWN: Right.

COMMISSIONER THOMAS: I just want to kind of give you where I am with that. And we're just making sure that no one can do a revocation or revoke it in the midst of us moving forward with another plan. I just don't want to be thinking that we have something and then a couple months later it's like, well, no.

And does this tie into the property swaps? Does this -- so if it -- if it's tied into the property swaps then we kind of need to understand the totality of the circumstance before we move. And if not, why wouldn't we do it separately? Why are we keeping it together like that? I mean personally I would feel much better if we split it up, you know, and I have no problem doing property swaps. But if you're going to tie the middle of our project up, and we don't agree to the property swaps, or someone comes in after we've advertised it and says I want to buy it, and then they don't get a chance to buy it or whatever -- there's just too many uncertainties in that so...

EXECUTIVE DIRECTOR BROWN: And I'm hopeful that Mr. Haygood is taking that as guidance.

MR. HAYGOOD: Yeah, we understand that. And the way we are

1 negotiating, the terms that have been suggested and we're negotiating are that they -- only once the agreement is signed 2 3 are they tied together. But once the agreement is signed we do 4 the swaps, the lease for the property is there, but it doesn't 5 prevent you from doing the term of the lease -- that is the 6 city -- and condemning it. But it's just trying to get a 7 comprehensive agreement to cover those outstanding issues 8 surrounding the marina. And parking, we have a -- there's a 9 provision there concerning parking not only on this property and 10 the Yachtsman but also on some other properties. 11 COMMISSIONER THOMAS: I get it. And they want a mandatory 12 abandonment as well, right? 13 Well, that's part of the swap agreement. MR. HAYGOOD: 14 That was the term that we had had before. It's conditioned 15 upon, the swap is conditioned upon the street, 13th Street, 16 being abandoned. 17 If it's not abandoned it really doesn't make any sense 18 because you have old 13th Street going down the middle of these 19 lots. 20 EXECUTIVE DIRECTOR BROWN: And in this presentation you're 21 going to see where we have strategies in the event that things 22 don't go as planned, that our redevelopment is not strangled.

Okay.

Yes, sir.

Madam Chair.

That's all.

COMMISSIONER THOMAS:

COMMISSIONER GUYTON:

CHAIR PARDO:

23

24

25

COMMISSIONER GUYTON: Very quickly. And to piggyback on my colleague, Councilman Thomas, and very much to my surprise he made some very good points. One of the good points that he made was not tying these agreements together, where one depend upon the other. I definitely agree to that.

The other one, other good point that he made, to my surprise, was that he suggested ensuring that it's apples to apples and not apples and oranges as it relates to the swaps.

And I heard Mr. Brown say that they would be similarly situated. But I want to ensure that they are similarly valued as well.

That is going to be important to me; that not just the location and the geographical location are similar but the value is also similar.

The other thing that Councilman Thomas did mention or express the concern about, where would we get the funds from. One of the things that I've been thinking about is that should we have the borrowing capacity on the City's side and if a decision is made to use that capacity to either purchase the land as necessary and build a garage, there has been some discussion about going out for an RFP to bring in another developer. And should that happen I would hope that there is some clause in there that maybe require them to come in and write a check and maybe provide an incentive for them to do that.

And I think that we do have options that would allow us to

do what we need to do. If we bring somebody else in, make sure that they have the resources to come in and hit the ground running. And we can try to develop an incentive package that would encourage them to do that. So I think that there are options that will not keep us on the hook too long should this work out right. We may have to put it up front. And then if we have a strong financially situated developer and a builder to come in, we can negotiate some of this down. So I would like to keep those options open as well.

EXECUTIVE DIRECTOR BROWN: And I will be highlighting some of that for you tonight as well.

COMMISSIONER GUYTON: Thank you, Madam Chair, I'm done.

CHAIR PARDO: Okay. Mr. Brown, you want to continue?

EXECUTIVE DIRECTOR BROWN: So we wanted to give you a snapshot of where we were nearly a year ago, or at least in December. So the -- with the current land swaps as it relates to the public market, we can go back to the original design where the market was going to be in two buildings, sort of as an anchor at Broadway and Avenue C, a second building that was going to go alongside 13th Street. And the benefit is that with the swap it benefits Viking as well because they begin to consolidate holdings north of 13th Street. So this is a good example of what we're swapping here are similarly situated. We have previously done appraisals and they are similarly valued. So we know that this is not an issue and it's mutually

beneficial to both parties.

I'm going to tell you three options that we looked at.

Option one is where might we build the garage if we build the public market separately. And in this example to the right, that the original plan sort of post swap would indicate that we would build the garage at Spanish Courts.

And option two, if you considered that if post swap if we did the public market, that the western half of what we call the 13th Street gateway is undeveloped. And so we've presented to Viking as we've talked about the swaps, is that post swaps, what if -- and I'll give you some highlights -- that we then purchase the remainder half, and that Viking in retaining development rights would then as a partnership would develop the 13th Street gateway. And in the presentation I'll go through that slide show.

So Mr. Thomas asked the question earlier well what happens if we go through this or as we talk about it, and given your direction we say we want to remove the Yachtsman from the swap agreement, and there are other things that we do that Viking says no, or for whatever. What you see in option number three is that we can still go forward and build the parking structure; Marine Way becomes a development site; Market Court, because of the Yachtsman and the 13th Street gateway, because we haven't swapped property, remains under developed properties. Either party could do something, but not to the maximum of the

1 conceptual master plan that was created. And because I'm reporting to you that Viking has been participatory and has been 2 3 positive, that at present we do not recommend option number 4 But if things do fail, in an effort to keep from choking 5 the redevelopment opportunity that Restaurant Row provide us, 6 that we are moving forward with a parking structure at Spanish 7 And to Mr. Guyton's comments that because it could 8 contain an element of private development it too would provide a 9 positive increment to help pay for parking. And I'll come back 10 to that. 11 COMMISSIONER THOMAS: Madam Chair. 12 CHAIR PARDO: Yes, sir. 13 COMMISSIONER THOMAS: Can you go back one slide? 14 want to make -- no, no, no. Go back to where you had the 15 options up there. 16 Option three, you're saying that you're not recommending? 17 But option three would be the third bullet point? 18 EXECUTIVE DIRECTOR BROWN: Option three is -- we could do 19 that now. 20 COMMISSIONER THOMAS: Okay. But why are you saying you're 21 not recommending that? 22 EXECUTIVE DIRECTOR BROWN: If you allow me to go forward 23 with the presentation I think you'll see the -- I'll highlight 24 the pros and cons of why. 25 COMMISSIONER THOMAS: Okay.

EXECUTIVE DIRECTOR BROWN: And the biggest reason is because Viking has indicated that it is to do land swaps that are beneficial to both parties. So they're not being obstinate in this process.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So option one is sort of what we could do post swap. it requires a land swap with Viking. We would still look to build the parking structure at Spanish Courts. The public market will be built on land swapped with Viking. And then we have a proposal from CBRE to lead a private development solicitation, at Spanish Courts as well as Marine Way. benefit of this development at Spanish Courts would give us over a thousand parking spaces. It shows about 56 residential units and 16,000 plus square feet of retail office space. the market court and the 13th Street gateway partially developed. But with the public market it's not an island, if But the Marine Way will still provide a sizable you will. parcel to put out to the market for development ideas.

Option two is the proposal that we gave Viking that post swap, if you have no plans for the western half of the post swap property then why don't we just come together and do the 13th Street gateway. In this scenario, which is the CRA preferred scenario, I can't say it's Viking's preferred, but it's the CRA's preferred -- and I will say that based on my conversation with Mr. Healey, he is getting an appraisal on the other portion of the land and this proposal is under consideration. In this

1 proposal we can move forward together with what we call the 13th 2 Street gateway. It requires the CRA to acquire the 13th Street 3 gateway post swap. We have an appraisal so we have an idea what 4 that will cost. We propose that Viking retains development 5 rights --6 COMMISSIONER GUYTON: Madam Chair. Ouick question. On 7 that point, retain development rights. To what parcels? 8 EXECUTIVE DIRECTOR BROWN: It would just be 13th Street 9 It would be just this development I'm talking about. 10 And in the proposal to them we said --11 COMMISSIONER THOMAS: Madam Chair. You said they retain --12 what are they retaining? I thought we were done. You can't 13 retain something that you don't have. 14 EXECUTIVE DIRECTOR BROWN: Well, in this proposal we swap 15 property, so Viking owns the western half of this block. And so 16 once we swap, so -- what if they put a convenience store here on 17 So there are still elements to what Viking has this corner? 18 remaining to develop. I don't know what the zoning says. Ι 19 mean what if they put a gas station? I'm just giving things 20 that --21 COMMISSIONER THOMAS: They own that property. 22 EXECUTIVE DIRECTOR BROWN: After the swap they own this 23 part. 24 Okay. I'm uncomfortable with you COMMISSIONER THOMAS: 25 saying they're retaining some type of rights to do --

VICE-CHAIR DAVIS: No, he's saying pending.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

EXECUTIVE DIRECTOR BROWN: In this proposal they would -- and subject to your approval, obviously -- they would retain -- they would sell us this and they would retain the rights to develop under a concept that we propose. And what I was about to highlight is the concept. So they're not going to retain development rights and say okay we want to build a 30-story tower --

COMMISSIONER THOMAS: Are you saying that they'll swap a piece of property that now will belong to us but we would still say you can develop on it?

EXECUTIVE DIRECTOR BROWN: No. What I'm saying, in this example they're going to swap the property -- we're going to put the public market -- but they still own the remainder. still own the remainder. So to incent them to develop I've asked them to sell us the remainder; and that in a concept that we could then build 58 residential units and 16,000 square feet of office retail. So they have the responsibility to develop the apartments and the retail. Nothing grandiose. This is what Song & Associates, our architect, said is currently within zoning that could be done on this block. And so we are then modifying the public market concept so that we could create a block development.

CHAIR PARDO: All right. Wait a second. Wait a second. EXECUTIVE DIRECTOR BROWN: I mean if the Board is not

1 interested in --2 COMMISSIONER THOMAS: I'm just interested in understanding 3 it. 4 CHAIR PARDO: Yeah, me too. So it seems like we're going 5 to swap, and part of the swap is we're going to allow them to 6 develop Spanish Courts. 7 EXECUTIVE DIRECTOR BROWN: No, that's not what I'm saying. 8 CHAIR PARDO: That's what it sounded like you were saying. 9 EXECUTIVE DIRECTOR BROWN: Okay. Let me read the bullet 10 points so we're clear. 11 So we swap the land with Viking so we can still do the 12 public market. 13 In swapping the land, option one, Viking still owns the 14 remainder of Broadway and 13th. And we can do this and we'll be 15 done and Viking can come later and decide what they want to do 16 on 13th Street. 17 COMMISSIONER THOMAS: Okay. Walk back through that again, 18 please. Just that part that you just said. 19 EXECUTIVE DIRECTOR BROWN: We swap. 20 COMMISSIONER THOMAS: What are we swapping? 21 EXECUTIVE DIRECTOR BROWN: So right now the current 22 ownership is in, I'll call this the 13th Street gateway block: 23 Broadway, 13th Street, Avenue C. We own the northern one third. 24 Viking owns --25 COMMISSIONER THOMAS: The green?

1 EXECUTIVE DIRECTOR BROWN: The green is what Viking owns. And so from Broadway to the Yachtsman site is green. 2 3 own this entire sliver of land. 4 COMMISSIONER THOMAS: Okay. From Broadway all the way into 5 the marina? All the way into the marina. 6 EXECUTIVE DIRECTOR BROWN: And we just had the conversation about the Yachtsman and 7 8 the preference to acquire the Yachtsman and to not make it part 9 of this deal. And so we got that direction clearly. 10 we're dealing with the 13th Street gateway. And so in this 11 block we own a third. And what you see in the white is old 13th 12 Street. And then they own the southern two-thirds. North of 13 13th Street, we own half --14 COMMISSIONER THOMAS: I thought you said they own all of 15 the green. 16 EXECUTIVE DIRECTOR BROWN: South of 13th Street, in this 17 block, they own all of the green. 18 COMMISSIONER THOMAS: So we own some of that green? 19 EXECUTIVE DIRECTOR BROWN: No. We own the blue. 20 CHAIR PARDO: So that on the north is where we're split. 21 EXECUTIVE DIRECTOR BROWN: So if we swap property, if we 22 swap property -- I don't have a slide to show what it looks like 23 But basically if we swap the property we own nearly post swap. 24 half of the eastern portion of that block and Viking owns half 25 of the western portion of the block.

1 COMMISSIONER GUYTON: Madam Chair.

2 CHAIR PARDO: Go ahead.

COMMISSIONER GUYTON: Now the Marine Way portion, did you say that they retained development rights?

EXECUTIVE DIRECTOR BROWN: No, they do not. I'm saying that CBRE would lead a solicitation at Spanish Courts for this development.

So let's just say that we're not going to do anything with Viking. What option three says is that we can do our mixed use development and parking structure at Spanish Courts; and that we have a development pad represented as Marine Way that is consolidated and is of value and attraction that a developer would probably respond to. Because there's mixed ownership in Market Court -- so here for the most part Viking through Yachtsman owns the postage stamp; and we own the blue that's represented as an L shape. So we could do something here but it would have to be done around the Yachtsman site.

Then we get west of Avenue C, in this block, we really don't have enough to put a building on. It could be a landscape buffer. It can be a number of things. But what's represented in this block when we look down the road, that the Market Court and 13th Street remains somewhat undeveloped because site control for us as well as Viking is somewhat restricted. So in the swap agreement, and having similarly situated properties, instead of saying -- and let me go north. Also north of 13th

1 Street we own about half of this parcel represented in blue. And in this parcel Viking can't do much except maybe on 2 3 Broadway, on this parcel. But then we can't, nor they, can do 4 much east of this block along 13th Street. So this proposal, 5 which you approved back in December of 2014, is allowing us to 6 swap land in these two blocks, that consolidate the property, 7 that allow us -- and you can see here -- that allow us to build 8 our public market. And these dashed green lines, then Viking 9 begins to own these, and so Viking now owns the western portion 10 of the 13th Street gateway, and now they own the sliver of this 11 parcel north of 13th Street. 12 COMMISSIONER THOMAS: If we abandon the street for ourself, 13 does that give us enough property to build on? 14 EXECUTIVE DIRECTOR BROWN: Yes. And that was what delayed 15 this because Viking also wanted guarantees that the City 16 wouldn't, just wouldn't abandon it for us but that we abandon it 17 for them too. And this example shows that old 13th Street is 18 abandoned for the benefit of both parties. 19 MR. HAYGOOD: And I stand to be corrected by Pam, but I 20 think under the abandonment statue you can't abandon half of the 21 street. And by law when you abandon a street, half goes to the joint property owners, from the center line. 22 23 COMMISSIONER THOMAS: If it's our street we're not really 24 abandoning it; we're just closing it, correct? 25 No, abandoning and closing are two different MR. HAYGOOD:

1 things.

2 COMMISSIONER THOMAS: I know.

MR. HAYGOOD: It's closed now.

COMMISSIONER THOMAS: Okay. It's closed.

MR. HAYGOOD: It's closed now but it's not abandoned. So now it's still designated as a street. So you can't build in it, you can't transfer title to it. So the abandonment would give you half of the street from the center line would go to the adjoining property owners.

So the theory is that on the abandonment it was to be able to assemble the block as it's shown. So -- and this is the deal that was actually -- has been signed. We still don't have the agreement for that. The problem has become -- well, it's not a problem. The swap is moving along pretty smoothly. I think where the confusion, your questions came, was the suggestion or the proposal what are we going to do, how are we going to develop the rest of the block.

And I think I can explain it to you. So what Mr. Brown was suggesting is that we would do the swap. When he says post swap, that means that's the way the property will look at this point that we do this next deal. He's suggesting that the western part of the property, you would then buy that property from Viking. This is post swap. You've done all the swaps and everything; that deal is done. That you would buy the property from Viking, in consideration of Viking building, retaining the

right to build on the block.

COMMISSIONER THOMAS: But why does it seem like we're just giving the farm away?

MR. HAYGOOD: I'm just trying to explain what the deal was.

COMMISSIONER THOMAS: I understand it very clearly. We're going to swap and then we're still going to give them money after the swap for some more of their property and still give them the right to build?

EXECUTIVE DIRECTOR BROWN: Well, I don't know if we're going to give. We're going to buy the land and then we're going to incent them to develop. I mean it happened in West Palm with Clematis, it happened down in Boca with Mizner Park. The city bought the land fair market value and then worked a deal with the developer.

COMMISSIONER THOMAS: Mr. Brown, and I belive that's what CRA's should do. However, we've had a relationship that's been a little rocky at best for the past 12 or 14 years. That's all I'm saying, is this was something I said we're going to hit, we're going to go, we're going to move.

I don't mind businesses making money, I don't mind it, but at this point I'm just feeling like we're not -- we're giving more away, throwing like good after bad is really what I'm feeling.

EXECUTIVE DIRECTOR BROWN: I'm not asking for an action item. I am giving the Board an update and the status on the

myriad of negotiations I'm having with Viking. Part of what I'm doing in this process is I'm sort of understanding the party on the other side. And in understanding the party on the other side, between the Yachtsman and 13th Street gateway, between this green sliver, the property records show that Viking spent eight million dollars assembling that land. The market value at best is four million. The only way they begin to make that back is to develop. And you've said, our public has said, that the investment in the marina is to spark redevelopment at the Broadway corridor. So, yes, we achieve a part of a goal to swap the land and build a public market, achieve a goal of building a parking garage at Spanish Courts, that we solicit a developer who would then come in and take ownership and create a deal for how they would develop the 56 residential units of property at Spanish Courts. But then we're done.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So then in this scenario, option one, Viking is to the south, as represented here on Spanish Courts; and they're to the north. The previous plan that they had called for major high-rise condos along the Broadway corridor; and we told them that doesn't work. So then I'm saying to your option one is we can do this. And hearing the comments, if you think that Viking -- and Viking may say to me that, no, Tony, we have other interests in the plan and we have no interest in doing option two.

It is I who proposed to Viking option two.

And that in a typical deal like this, is that if they desire to develop, then we're giving them the development Not under some grandiose plan, but if we owned the land That's the proposal to Viking. what we would do today. It's if you want to do this, if you think that not 15 stories. this is beneficial to you, that we would modify our plans for the public market and that we would create a development that would allow you to build 58 residential units and 16,000 square feet of office retail; and we then have created a property that between the two parties would be 46 to 56 million dollars in development. It would contribute \$390,000 in additional TIF. If we just put a parking garage there then we have no development to even pay for the garage. So this one was without going out to the market with an RFP. It's saying that instead of keeping half the block undeveloped, if Viking's interest, if Viking's desire is still to go vertical, then if you have no other plan for this then here's a concept that allow us to continue to work together.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I have always said that Viking does not have to be master developer for us to work together to develop the Broadway corridor. And this is one example of how that can be accomplished.

If they say no, that's fine, we move forward with option one and we're done. If they say yes, we're still moving forward under option two, because now -- and I think if they say yes

here and we make the assumption that the City acquires the Yachtsman site, so now when we engage CBRE, CBRE has three major pads that they can develop or market for some developer to come in and do.

(Vice-Chair Davis left the meeting.)

So this one allows us to continue to achieve the significance of the marina district plan and yet still provides an option for Viking to earn through the land that they've acquired, if it's their intent to develop.

I'm just sharing with the Board the conversations we're having. I hear the concern. And I'm sure Viking is watching the meeting; they hear your concerns. But there is no action item brought before you yet, other than me letting you know what we're still trying to do as we still try to effect redevelopment along the Broadway corridor.

So with that, and the conversation -- and I felt the need to show you the various options because as you asked me to come up with plan B, plan B would be if we move with option one, that we would engage CBRE to see if there is a developer interested in doing the mixed use development on Spanish Courts and to come up with a plan for Marine Way.

If Viking decides -- and you like the terms of the development agreement, then CBRE will go out still with an RFP, where Spanish Courts is a clean slate, where Marine Way is a clean slate, and the Market Court assuming we've acquired the

Yachtsman is also a clean slate, and we can go forward with the parking garage now as opposed to waiting to the outcome of the RFP process.

And so as we look at what is the opportunity, and some of the direction that we'll need to get, and some of the direction that you'll need to give the city manager is are we going out with an RFP for Marina Village only. And that might be option one or option two. Or it could be option three. Who knows.

And then do we also in the solicitation want to include the Broadway corridor, which would be about another three acres of property to be developed.

Just by way of reminder, we have been looking at the Broadway corridor, and what you see in this graphic is Blue Heron to the north, 11th Street to the south; and in working with the Treasure Coast Regional Planning Council we looked at Broadway between -- we looked at development sites between Avenue E and Broadway; and then we identified where there were clusters of ownership and vacant land, and we put it into five what we call redevelopment areas. And so in this plan we look at what could be done under the current code, that someone could come in and do in-field development. And so if the City was inclined, either with us or a separate agreement with CBRE, or with someone else, were to market the opportunity of City owned land in the Broadway corridor, we've recommended that part of the solicitation could be area two.

As I understand, area two was once city hall. It's an entire block. Based on the Treasure Coast plan it could be a potential six-story development at a little under 159,000 square feet. The question that CBRE asked to us, are we selling the property or would we lease the property. So that question has to be answered.

And then the evaluation of selecting a developer, our recommendation would be we would leave open the highest and best use; we would grade the developer or their timeline to get to construction. We'd evaluate it based on their opportunity to increase property tax values; whether or not they got a proposal that's going to increase jobs or an array of goods and services; how does the project make it attractive to Broadway and Avenue E; and what is the potential that that project would be catalytic for additional development.

The other things I've heard from you is that this is an opportunity to include local ownership, whether it's individuals -- this could be a small enough project for a small developer; or that we would design the RFP that if the investment group included local minority ownership, that all those things could be embodied into the RFP.

Ms. Pardo, you grabbed your mic. Do you have a question?

CHAIR PARDO: Well, yes. With regard to the City property,

I think at this point you need to stay out of that. My opinion

is you need to focus on the marina area, and we need to have the

discussion on the City's side with regard to what we're going to do. And, you know, if the City decides to move forward then we can engage CBRE. But I think right now the pressing issue is the marina development, what's going inside and outside, and Spanish Courts; and my feeling is that's where we need to focus at this time. Spanish Courts especially.

COMMISSIONER GUYTON: Madam Chair.

CHAIR PARDO: Go ahead.

COMMISSIONER GUYTON: To a degree I do agree with we need to focus on the marina. But I think we also need to have a broader vision of where we're trying to go ultimately. And if we can pull that vision out now and then the city land that we have to discuss, whether we like that vision or not we can have that discussion. But I think it's helpful for me to have the overall vision of that area of where we're trying to go and then the respective jurisdictional authorities, be it the City or the CRA, we can have the discussion with respect to which areas we actually own. But I would like to see the overall vision, be it from the CRA, or from the City, or we need to come together, this is where we're trying to go —

CHAIR PARDO: Yeah, absolutely.

COMMISSIONER GUYTON: -- ultimately; and then we start discussing if that's the vision that we want to maintain; and if it is, how do we get there. If it's not the vision where we ultimately want to go then we start making modifications. But I

do think this is helpful for me to see where we're ultimately trying to go with this and how we can get there.

CHAIR PARDO: Sure. And that's why the City needs to be part of it. This isn't Mr. Brown's vision. You know, the City needs to be part of it.

COMMISSIONER GUYTON: Absolutely. And we may need to have a joint meeting where we discuss the overall vision where we're going. Because if we're only planning for two, three, four, years, that's detrimental. I think that we need a longer vision so that we can map out a plan to get there incrementally, where we're going to be in five years, ten years, 15 years, this is where we're trying to go. And the short term visions I don't think would give us the maximum return that our residents deserve.

So I would love to have a joint meeting with the City, our City staff in here, and come up with more of a long-term vision, as opposed to what are we just going to do the next two or three or four or five years.

CHAIR PARDO: Right. And, you know, if we're going to have that meeting we really need to think about what we want that Broadway corridor to look like.

COMMISSIONER GUYTON: Absolutely.

CHAIR PARDO: All right? So we had a plan from Treasure

Coast and, you know, we thought we knew what we wanted and then

all of a sudden someone was coming in and trying to build low

income housing on the west side of Broadway. Right? They came to us. They're trying to work out a deal right now with the developer.

And at one point the City wanted to build city hall over there but, you know, they don't have the money to do that.

Years ago we were talking about, when Rybovich said that they were going to come into Riviera, there was a lot of discussion about turning the south end of Broadway, from Blue Heron south, into this Marina Mile, which would compliment the marine businesses that we already have along the Broadway corridor. So there's, you know, there's great opportunity on that site to do something with, you know, marine related businesses.

So I think everyone really needs to think about what we want to see on Broadway. Do we want low income housing? Do we want marine? Do we want city hall on Broadway? So I would say everyone start thinking about that and then we have a workshop between the City and the CRA so, you know, we all have a unified vision; and also it lets the developers know what they can expect along the Broadway corridor.

COMMISSIONER GUYTON: If I may, Madam Chair?

CHAIR PARDO: Sure.

COMMISSIONER GUYTON: I think that we also need to remain mindful of the fact when we're dealing with private property we cannot dictate to them; we can have our vision as much as we

want but if our codes and ordinances allow a certain use, that is something that would be hard to defend in my opinion to reject. If we have a vision or direction and we can map it out in our codes and ordinances, that's the place to do it. But if we have allowable uses, and if it's low income housing that is allowable, I'm not going to sit here and vote against it because that wasn't the vision that we had. So we need to decide whether we need to revisit our code and ordinances.

CHAIR PARDO: Right.

COMMISSIONER GUYTON: And if we should do that, that will be a much longer process obviously.

But when we're dealing with private property, they still have their property rights.

CHAIR PARDO: Right.

COMMISSIONER GUYTON: And if they comply with our codes, I for one would not sit here and reject it based on it wasn't a vision that we thought they should do on their property.

CHAIR PARDO: Right. So, again, that could be part of the workshop, you know, going back to, you know, what do we want to be.

EXECUTIVE DIRECTOR BROWN: And so, again, not a decision item. I'm negotiating the work plan for CBRE. And so the question actually to the City, and it was a question posed to the City, is that would it include the parcels along Broadway. And all those things that you mentioned could be accomplished.

But I think that decision is one that we're asking guidance from the City because CBRE will be marketing the marina to national developers; and so the interest of national developers -- and we would propose to have it written so that it also is attractive to local developers. We don't think we need a master developer to do this. It may be a major developer. It may be multiple developers. And so the question is the what.

As Treasure Coast did to the Broadway plan, I will also indicate to you that they did speak with the City on their land. And so the concept isn't just out of the air; it took into consideration other property owners.

If we were to do -- or after the workshop if you thought that the solicitation of the other land owned by the City would be part of a marketing effort, then area three we also think has major redevelopment potential and could also be a game changer for the look and feel of Broadway and Avenue E.

This area is a little different. Even though the City has that half a block that is west of Miami Subs, what you have are major investments underway or major property owners that their property is under utilized. And so in this area it includes the City, Rybovich, and Millennium One, who happens to be our landlord. And you know that the properties west of the building are underutilized; and even south, where they have those multilane drive-through tellers, have been unused for the four or five years that I've been here.

So in this case if that was provided it would still be the same solicitation and the evaluation of the ideas for highest and best use. And as you can see in that last bullet point would be ownership involvement of local or minority investors. And so that could also allow us to put area three of the Broadway corridor plan into action.

As a point of clarification, is the direction to just focus on the marina development or would you want to have a joint workshop with the City to determine if the solicitation of ideas of the Broadway corridor should be part of the marketing effort of CBRE?

COMMISSIONER GUYTON: Madam Chair.

CHAIR PARDO: Yes, sir.

COMMISSIONER GUYTON: My position is the latter. To have just a limited focus on the marina, I think that we're missing an opportunity to tie the Broadway corridor into what we're going to do at the marina. So it's my hope that we have a broader vision to look at how does Broadway help stimulate the marina; and to do that we need to consider the uses that we would like on Broadway as well. And it's my hope that we would have a broader vision to include Broadway, and have that discussion with the City, and hopefully come to a longer vision that will stimulate our economy for years to come.

Thank you, Madam Chair.

COMMISSIONER THOMAS: Madam Chair.

CHAIR PARDO: Yes, sir.

COMMISSIONER THOMAS: Mr. Brown, I think what's going to happen is we're going to have a failure to communicate with each other because the priorities for the two different agencies are different. It would be -- with the needs of new buildings, fire, police, city hall, it's going to be hard I think for Ms. Jones to say okay well we will dedicate that particular land to do something else, but still have a need to satisfy the requirements for these increasingly ill buildings that we're operating in. So I believe that that would be it.

And then also I want to make sure that, you know, as we sit as the CRA board, you know, we're looking at the CRA area; but when you're sitting as the City board you have to look at city-wide and some of the other issues and problems that need to be resolved in that.

But with that being said, of course we need to work together on something. But I'm going to find it hard-pressed to say okay we need a new city hall, we need a new fire station, police station, all of those other things, but we're going to give up that particular property without having a justification for how we're going to fix the problems that we currently have on the City side. Not saying it can't be done. But it would need to be more of a, the City bring their needs and goals, the CRA brings their needs and goals, and see how we can work it; or it's going to be like two rams going at each other.

So if we're going to do it with both of those things in mind I have no issue. But I would be giving you a great, you know, recommendation, evaluation if you come and you bring that; but I won't be giving Ms. Jones one if she doesn't come and bring what she needs; and vice versa, Ms. Jones does the same thing I'll be giving her a great one but not you if you don't bring what's needed. So I mean it's a tough thing, we got to think through it some more. But I do want to make sure that we're operating and we're thinking what both parties needs in mind.

EXECUTIVE DIRECTOR BROWN: And I do want to say for the record when we did the Broadway corridor study, and if you can -- we can get the Board members another copy. But it did take into consideration moving city services to area two, and the potential for a fire station at area three. So Treasure Coast has scenarios that included city services as well as for private development. So it wasn't done in isolation. I just wanted to put that for the record.

COMMISSIONER THOMAS: Okay.

CHAIR PARDO: Ms. Miller-Anderson.

COMMISSIONER MILLER-ANDERSON: I think I've stated this before when we're having to be in two spots in trying to make these decisions on the City side and the CRA side. I agree with Mr. Thomas in terms of making sure that we're able to cover what's important on the City side but also what's important on

1 the CRA side. In doing so though, you know, I continue to say about the Broadway and Avenue E area not really getting a whole 2 3 lot of attention; so I certainly think that this would be one of 4 my priorities, to make sure that that area is developed. 5 which way we go with it, we would have to take a look at it; as 6 Mr. Guyton stated, we want to have a long-term vision for it. 7 But I think it does go along with the marina, we don't want to 8 develop that area and then the area right up the street is 9 dilapidated and, you know, run down and to a point where it 10 seems like no one is caring about their area. So we want to 11 make sure that we tie that in as well. 12 But, again, we're going to have to look at both sides and 13 determine which way we want to go. But in doing that I want to 14 make sure that we don't neglect this area any longer. 15 All right, sir, you have your marching CHAIR PARDO: 16 orders? 17 EXECUTIVE DIRECTOR BROWN: I have direction. 18 CHAIR PARDO: All right. Thank you very much for the 19 presentation. Are you done now? 20 EXECUTIVE DIRECTOR BROWN: Actually I'm getting ready to 21 segue. 22 So in essence whether it included the Broadway corridor or 23 not, the timeline for engaging CBRE is that we would like to 24 bring a work order either at the February 10th meeting or

February 24th. We feel it might be important for the Board to

25

What I'm doing now, I'm segueing into opine on the RFP scope. what you asked me to present is sort of the plan B for the process to solicit for private development. So based on the direction today it would not include or potentially would not include blocks one and two. But what you see here is the six plus acres in the marina development; so the timeline doesn't change, it's just a matter of what they're soliciting for. the aggressive timeline in our conversations with CBRE is that we could get the work order and scope to you by the end of They take 60 days to market the properties. And then we'll take about up to another 60 days to evaluate and qualify all proposals received. Make a presentation to the Board in And, again, depending on what and how much, take a couple of months to develop the development agreements and close the transaction.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So this -- and many of you have been getting phone calls from developers. You're referring developers to me. And so this is the slide that if you approve the work order and the scope we would go to market as early as March, and would hope to be able to present to you a developer or developers that would develop the marina. And if the City decided to do something separate that could potentially even include the Broadway corridor.

So that's the marina update. And with that -CHAIR PARDO: We'll go to item 10, presentation of the

1 | Marina Village logo.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

EXECUTIVE DIRECTOR BROWN: And I'll bring Carey up. From that she's also going to segue into item 11, the CRA website redesign.

MS. O'DONNELL: Correct, yes.

Good evening. Carey O'Donnell, president of the O'Donnell Agency.

CHAIR PARDO: Good evening.

MS. O'DONNELL: Tony, do I have this up?

Okay. Good. Thanks. So now we're moving into -- you know, we're getting there, bit by bit; one way or another we will get to a beautiful redeveloped marina.

And we're here to talk tonight about the logo and the branding for that marina and what we hope it will achieve. have worked for four months on this process. We were contracted for five options and we delivered 30. We just couldn't stop. And we brought them to a group of, a very informed group of stakeholders and debated them. CBRE has seen them. CRA staff has seen them. I think the many committees that work with CRA have seen them and voiced opinions. But our core group were people who truly understood the marina and understood that this was going to be a destination for residents and visitors and that we need a logo that will communicate the experience and experiences, the brand promise, what you will experience at the redeveloped marina.

So what you're going to see over the next few slides on the right-hand side are not the -- these are choices that were favorites of some of the people that were involved in this. But you're going to see the final choice that we are recommending for your review tonight at the end of my slides.

So the rationale here is that the logo that we chose really has to establish in a very distinct powerful way that this is a new visitor destination packed full of fun. No one is going to go to this new marina to do their taxes. They're going to go because they're looking for a way to unwind at the end of the day, visit a restaurant, hang out in a bar, do some shopping, meet up with friends, water sports, sailing, fishing, outdoor healthy activities. That's kind of the DNA and the core components of the marina.

So it also needs to reflect that this is distinctly Riviera Beach. This is not CityPlace. This is not the Clematis district that grew out of an historic core. This is an amazing location on the water that is at the nexus of the Peanut Island area, the inlet, the intracoastal, and the ocean; with the Port right smack next door, the economic engine of the city. It's a working waterfront, it's real and authentic. So it isn't just like a -- I mean I'm not dissing CityPlace, but CityPlace was manufactured out of absolutely nothing except for the core of the Harriet Himmel Theater, the only original structure there.

up and around, and so that informs somewhat what we build and what the experience is going to be.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So we want to express the promise of a great experience, relaxing leisure experience there, with an exciting, very contemporary and authentic looking logo that is going to have a broad appeal. Very important to have a broad appeal.

Again, these logos on the right were favorite choices but not the ultimate choice.

So we're marketing to the visitor but yet this new logo has to feel real to the people who live and know Riviera Beach. They must be able to feel at home. This is going to be a completely new marina like nothing that they've ever known associated with our Riviera Beach Marina. So the logo has to signal vibrancy and the versatility of the marine experience, everything from water sports to, as I said, leisure, hanging out with friends, playing with kids, Bicentennial Park wrapped all And it's very important that it attracts people from in that. every walk of life. So we're communicating to local, national and international visitors, residents and business owners, and prospective tenants who might consider investing in this marina and building a hotel, restaurant, residential, etc.

Reasons to believe. So we're creating a face for the marina, without people having been there before. You've got to imagine this logo in an ad; and maybe there's a photo of some aspect of the marina, it could just be people eating out on the

Palm Deck up on the Event Center. So they're going to imagine based upon this logo and the branding what the experience is going to be there.

So the reasons to believe that this is going to be such an amazing waterfront experience is its location, the spectacular waterfront. And it's a working waterfront, a lot of authentic interesting activity going on around. Eco-tourism with diving and proximity to Peanut Island. And then, again, as I said, it is not a manufactured experience, it's born from the real existing waterfront.

The design has to define it as a visitor destination in a contemporary modern way but yet not lose what was there before, not lose that equity, the DNA of Riviera Beach in itself.

The thoughtful use of color and font selection is very important. We know that we are a waterfront city, so blue is the dominating color for everything that we do.

This is the new logo. When you look at it I want you to understand that looking at any good logo -- think about the best logo in the world, besides Coke, which had to extract from hundreds of year old original logos, is Nike, that Nike swoosh. When you look at that swoosh, you don't know what you're looking at so your mind opens a little bit. That's what this does.

This image is to some people -- most people, they see a fisherman. Some people see sailboat. A lot of people see wind surfer. But everyone sees the fluidity, the motion of the

ocean. They see sunrise on the left hand side, with the various scales and values of yellow. And they see fun and happiness.

This is a custom font that does not exist anywhere else, the bottom two, Marina Village, is a custom font that we designed, because we think that the font also should communicate fun and leisure. At the same time it has a bit of a Bahamian vibe to it.

Here are some other font options; and you see it changes the whole nature and the experience quite a bit if you look at -- if we change the font. If we go back to what we're recommending to you to look at, you see that the heavy thick Marina Village almost extends the -- it almost looks like now a -- it looks like a shape in its own right, with Marina Village almost being part of the ocean, picking up on the sky. And that's actually the water, but it's wrapped and it's much more cohesive than when you break it up with a different kind of font.

- So that is our beautiful new logo for your consideration.
- 19 CHAIR PARDO: I love it.
- MS. O'DONNELL: Good.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

- 21 CHAIR PARDO: I love it. I get it.
- MS. O'DONNELL: So does everybody --
- 23 | CHAIR PARDO: I get it.
- MS. O'DONNELL: -- at the CRA staff.
- 25 CHAIR PARDO: The font I love.

- 1 It's all yours, nobody else in the world MS. O'DONNELL: 2 has that. 3 CHAIR PARDO: I love it. I love it. I think it's 4 fabulous. 5 MS. O'DONNELL: Good. Great. 6 CHAIR PARDO: It's fabulous. And I do see a fisherman but 7 first I thought of, you know, someone on a sailboat. 8 MS. O'DONNELL: It's also the rope -- we actually call this 9 guy String Fellow. And we think he's Tony Tyson's older 10 But also the rope is -- because of marina and rope, 11 rope is such an essential component and element and part of the 12 marine experience. That's what the genesis with the artist who 13 did this started with. 14 CHAIR PARDO: And also, you know, if you're a fisherman and 15 you take a look at it it looks almost like you're getting ready 16 to tie a knot.
- 17 MS. O'DONNELL: That's right. You see the knot there, you 18 see the fisherman pulling in something, the beautiful ocean 19 movement.
- 20 CHAIR PARDO: Right. All right.
- 21 COMMISSIONER GUYTON: Madam Chair.
- 22 CHAIR PARDO: Yes, Mr. Guyton.
- 23 COMMISSIONER GUYTON: When I first saw it I thought it was 24 the sail of a sailboat, which also enumerates the water and our 25 environment. I like it too.

1 But one thing I know about a democracy, no matter what you put up here somebody is not going to like it. It's not going to 2 3 resonate with them. 4 MS. O'DONNELL: That's why logos are done in -- it isn't 5 really done in a democratic way. 6 COMMISSIONER GUYTON: Yeah, yeah. So keeping that in mind, because you can bring us a thousand different ones and there's 7 8 going to be a thousand different opinions about what they like 9 and what they don't like. But I think that this does accentuate 10 what I feel would send a message just by looking at it, because 11 it's thought provoking, people see different things up there. 12 And as you indicated, that's what you intended for it to do. 13 MS. O'DONNELL: So that your mind dwells on it and that is

a bigger impact.

COMMISSIONER GUYTON: So I like the originality of Yeah. the font.

But, again, there are going to be the critics that, no, this is -- it doesn't move me.

CHAIR PARDO: It's okay.

14

15

16

17

18

19

20

21

22

23

24

25

MS. O'DONNELL: If I could -- a cardinal rule of marketing and identity development is that the bigger the sphere of people that try -- well-meaning people trying to help you create the logo is you start with an amazing artistic vision that will open your mind and intrigue you and make you look at it even deeper, but then you have an accountant and an engineer and a guy that

works on a sailboat, or whatever, all from their different perspectives, because we all see things from our own perspective, they say no that doesn't look like a sailboat, that looks like a ballet dancer, or whatever, so you have to take off that part. So what happens is it starts with a big strong artistic memorable vision and as you work on -- as people pick it apart it comes down to from an A, it comes down to a C minus, and it becomes an ordinary logo with not the same caliber -- not the same power or memory; it doesn't -- that big vision is gone and it's a logo that nobody has a problem with, instead of an extraordinary logo that everybody remembers.

COMMISSIONER GUYTON: And let me just say, I know you brought it before and you were sent back because of all of the different opinions and what people thought. And you did have input from the stakeholders, not just the professionals but the regular people, as I remember, didn't you --

MS. O'DONNELL: Oh, quite a few. I think we were at least twelve of the group that I worked with, but then the CRA staff themselves also sourced it and got input from other people that they were working with, all Riviera Beach stakeholders.

COMMISSIONER GUYTON: Yes.

Okay. At this point I'm ready to move forward, because we can send it back and keep sending it back and keep sending it back but I think that this hits the mark for me.

CHAIR PARDO: Yeah.

1 COMMISSIONER GUYTON: And it's time for us to move forward so we can start marketing our city and start -- and sometimes, 2 3 like some food, you have to acquire a taste for it; and for this 4 logo that's probably going to be the same with some people. 5 once it starts resonating and it's unique and no one else has 6 it, then it will begin to become more clear that, okay, this is 7 identifying Riviera Beach and its uniqueness. 8 So I'm ready to move. I think it's a good design. We have 9 good professionals working on it. We've had input from the 10 stakeholders. And in a democracy it will never be 100% support 11 for anything. 12 CHAIR PARDO: Okay. Does anyone else have any comments? 13 COMMISSIONER THOMAS: Yes. 14 CHAIR PARDO: Go ahead, Mr. Thomas. Okay. 15 COMMISSIONER THOMAS: Okay. I've been looking at it, and 16 thinking and visualizing, and it's one of those things that I 17 think is a statement definitely. I'm curious to make sure that 18 we're always going to maintain those colors? MS. O'DONNELL: 19 Oh, yes, yes. I mean unless you want to 20 see it in different color palettes, but those blues need to --21 COMMISSIONER THOMAS: No, I don't. I just want to make 22 sure that we're going to maintain that color scheme. 23 I also was trying to visualize it without having the words 24 on it, just to see how that would play --25 MS. O'DONNELL: I should have showed that.

1 -- in my mind. And it does, it makes COMMISSIONER THOMAS: we feel like it can be our Nike swoosh --2 3 CHAIR PARDO: I agree. COMMISSIONER THOMAS: -- you know, or just that emblem. 4 Ιf 5 you didn't have the words and I saw that it would make me think 6 of --7 MS. O'DONNELL: On a hat. 8 COMMISSIONER THOMAS: Right. So I was looking at that as 9 well. 10 You know, I know that you had a tough job in doing this but 11 personally I think you hit the nail right on the head. 12 MS. O'DONNELL: Good, good. 13 I do. I think it's a -- I think it's COMMISSIONER THOMAS: 14 And if what you're telling us is that that is our a statement. 15 own font --16 MS. O'DONNELL: That's yours. 17 COMMISSIONER THOMAS: -- which you have no reason not to 18 represent to us that it's not. I mean, yeah, that's what I was 19 about to say, can it be trademarked, can it be anything that --20 so that it does not continue to go out, that would be ours? 21 there any way that we can do that so that it is ours? 22 MS. O'DONNELL: For those letters, yes, we can trademark 23 We didn't create any other letters except that that's 24 included in Marina Village. 25 I just want it to be ours. COMMISSIONER THOMAS: I just

want it to be ours. Because like I'm hearing Harbourside in three, four different counties, it's like everybody's using it, everybody -- I just want this to be ours, you know.

MS. O'DONNELL: Right.

COMMISSIONER THOMAS: I don't want to go to another place and --

MS. O'DONNELL: Compare this logo to Harbourside.

COMMISSIONER THOMAS: Oh, no, there's no comparison. I think you did a fine job.

CHAIR PARDO: All right. Ms. Anderson.

COMMISSIONER MILLER-ANDERSON: Well, as I was listening to you you sold it, even if we were not sold on it. You know, you used a lot of terminology that just made you want to say this is what it is, and it made you -- I tell you when I looked at it originally I did see a guy on a sailboat and the water at the bottom, that's what I've always seen. But then you talked about the sun, that never resonated to me. And I usually -- I'm one of those people that sit there and look at puzzles and play with things and get real deep with them, but I didn't see a sun. And so you sold me on that in a way that I was able to look at it from a different perspective.

Mr. Thomas just stated about the font. That would be great if we could do that because I -- at one time I was thinking that almost looked like the Brady Bunch logo. But I looked it up. It is not the Brady Bunch logo. I had to check that, because it

1 put me in that mindset. But, you know, the colors -- will these colors be 2 3 throughout the marina or -- is that what we went with? 4 EXECUTIVE DIRECTOR BROWN: You see the light blue and the 5 dark blue. I don't know the last time you've been by but if you 6 look at the concession stand, the light blue and the dark blue 7 is right at the park. And then the restrooms and the Event 8 Center sort of follow the bottom blue that looks like the ocean. 9 It's sort of a lighter blue; and even a lighter, lighter blue. 10 COMMISSIONER MILLER-ANDERSON: Right. Okay. 11 EXECUTIVE DIRECTOR BROWN: So the answer is yes for the 12 blues. 13 COMMISSIONER MILLER-ANDERSON: Okay. Great. 14 Well, it looks good to me. Thank you. 15 Well, kudos to you. CHAIR PARDO: 16 MS. O'DONNELL: Good. I'm delighted you like it. 17 CHAIR PARDO: Thank you so much. I love it. 18 MS. O'DONNELL: And the CRA staff -- and we really took a 19 long time to walk through. There were others that were very, 20 very good and had a lot of viability to them, but we made the 21 hard decision to put them face down. You know, Mr. Brown was 22 part of the -- and Darlene was part of the process. 23 whittled it down, and everyone was unanimous. 24 COMMISSIONER THOMAS: Do we need to take a vote to accept 25 this?

1 Why don't you make a motion. CHAIR PARDO: Yeah. I move that we accept this particular 2 COMMISSIONER THOMAS: 3 design that's on this screen right now, adding a photo of what 4 we have inside of the original minutes, to be accepted as our 5 new logo for the marina. 6 CHAIR PARDO: Is there a second? 7 COMMISSIONER MILLER-ANDERSON: Second. 8 COMMISSIONER GUYTON: Could there be one modification to 9 see if we can get the font trademarked? COMMISSIONER THOMAS: 10 I'll add that. 11 CHAIR PARDO: All right. 12 (Motion passed unanimously, with Commissioner Davis absent.) 13 CHAIR PARDO: Thank you. 14 I can't wait to see the t-shirts. 15 MS. O'DONNELL: And the hats and everything. 16 CHAIR PARDO: And the hats and everything. Thank you, 17 thank you. Very exciting. 18 Item 11, presentation on the new Riviera Beach CRA website. 19 Good evening, Tony. 20 MR. TYSON: Good evening. Tony Tyson, O'Donnell Agency. 21 My title is senior brand manager. 22 I'm sorry I've only got a website to show you, not a 23 beautiful logo but --24 Will the logo be on the website? CHAIR PARDO: 25 COMMISSIONER THOMAS: Well now it should.

MR. TYSON: It will.

What we're going to show you tonight is the CRA's website itself. We're in discussions for a separate website, destination website, for Marina Village itself. They will not resemble each other. The Marina Village website would resemble the logo.

CHAIR PARDO: Okay.

MR. TYSON: This is the old CRA website. We started development of the new website about a year ago. Clearly you can see some of the design here, it's outdated; it's kind of hard to tell because it's wide, but we'll go through it. It has an outdated design. The layout is really inadequate for what we're trying to address now. And even the information on the website is structured in a way that's not really conducive for viewers to follow, look for the information they're trying to find.

This is the new CRA website we designed; beautiful colors of the CRA itself, that we've been using in the marketing materials.

And I'll switch over here and just real quick run through some of the options.

What you can't see here, that you could, is on a wide screen there are beautiful yellow bars on either side, that you can't see when it's four by three. It's really a modern design; mobile responsive for people on smart phones, it comes up just

like this on your smart phone as it does on a browser. That was not the way the old website was.

It's very easy to navigate. You can see some of the things here, and I'll run through them. It's also better organized.

It's easy for people to follow. It has an intuitive design that's just kind of naturally easy for people to find what they're looking for.

And finally all of the information is updated. The old website was very outdated information. This is all brand new and easy to update.

I'll just run through some of the tabs real quick. We have here the about the CRA tab, which includes mission and history, the staff, get involved.

One of the features here, the boundary map, I'll show you real quick. This has an interactive map that can kind of show you some of the different elements within the CRA. And down here, as you scroll through, each of those has a description and then it also shows you the borders of the CRA itself.

There's a projects tab. Transforming neighborhoods is one element. Transforming places is the other.

For neighborhoods, I'll show you Riviera Beach Heights. We have a little bit of copy describing what the CRA is doing to transform the neighborhood, and the outcome.

And then we have individual projects going through here, starting with what they were and what they've become.

1 Transforming places. These focus on the individual properties within the CRA. We have the marina district. 2 3 a slide show. This will be updated, you know, as the project is We have contact information for booking events there. 4 finished. Programs. 5 Community safety programs. Here is the Clean 6 and Safe. Again a little summary of what the outcome is, what 7 the goals are. Pictures of the team. We separated it into the 8 Clean Team and their duties, the Public Safety Ambassadors and 9 their duties. We go down to statistics, monthly statistics, 10 which will be updated. 11 This doesn't show up well but there is a form where 12 residents can submit issues that the ambassadors can address. 13 Incentives. Talks about some of the incentive programs 14 offered by the CRA. 15 Things to do. There's a list of vendors and activities at the marina that you can take part in. 16 It includes an 17 interactive map with directions. For boaters we have the 18 geographic location there and then it lists all the vendors. 19 You can find out things to do at the marina. 20 The news tab. It has news, which are press stories, new 21 stories, press releases issued by the CRA. And then the blog entries by Tony Brown. 22 And we'll be 23 writing more of those in the future. 24 The agendas, easy to find here with dates. 25 Finally the contact us tab. We have some general

1 information, with location here, about the CRA. Over on the right side, we're going to make public records requests. 2 Ιf 3 you're interested in planning and development, here's who you 4 For neighborhood services. And then we have the contact the Clean Team as well. 5 6 We think the site is really beautiful, clean, easy layout 7 both for residents and potential investors; you can find what 8 you need very quickly, all the information is right there, easy 9 to identify. 10 CHAIR PARDO: Can you go to the commissioners tab, 11 please --12 MR. TYSON: Yes. 13 -- and show us what that looks like? CHAIR PARDO: 14 So everyone's e-mail address is there? All right. 15 Yep, everyone's e-mail address. MR. TYSON: 16 organized by district at this point. 17 CHAIR PARDO: Okay. And you'll organize them by title? 18 MR. TYSON: Yes, yes, yes. 19 COMMISSIONER THOMAS: Good gracious. 20 MR. TYSON: And in the near future we'll be working on some 21 new photographs too. I wanted to horn back in. I think it's so 22 MS. O'DONNELL: 23 important that the photographs are all uniform; super important 24 that they have a very nice Riviera Beach style background, 25 ideally a nice medium blue like this; and that it's taken with

1 the same light values, etc., so that it looks super 2 professional. 3 CHAIR PARDO: Okay. All right. 4 MR. TYSON: Any questions? 5 COMMISSIONER GUYTON: Madam Chair. 6 CHAIR PARDO: Go ahead. 7 COMMISSIONER GUYTON: Quick question to him. 8 And I might have missed it because I stepped out. 9 the contact us. Is that where residents can make comments or 10 requests, beyond the public records request? Where can the 11 residents just make general comments if they have some comments 12 to make regarding the CRA? 13 MR. TYSON: We do have the phone number up. We don't have That's something we could 14 a generic e-mail address for the CRA. 15 potentially create. I would like, if my colleagues agree, 16 COMMISSIONER GUYTON: 17 for those who would like to communicate electronically with the 18 CRA -- I don't know. Is there any objection? 19 CHAIR PARDO: Well, who's going to be in charge of it? And who's going to answer? 20 Who's going to monitor? 21 EXECUTIVE DIRECTOR BROWN: Mr. Guyton. 22 COMMISSIONER GUYTON: We have sixteen employees over there. 23 CHAIR PARDO: No. So I'm asking. We don't have it. 24 COMMISSIONER GUYTON: He's got sixteen employees. 25 mean --

1 So they need to tell us who is going to be in CHAIR PARDO: charge of receiving the information and distributing it. 2 3 COMMISSIONER GUYTON: Well, what I'm trying to do is develop multiple -- well, that's only two avenues to contact 4 5 them, if we only have a phone number here or an e-mail. 6 what -- that is not uncommon in today's --7 CHAIR PARDO: Right. 8 EXECUTIVE DIRECTOR BROWN: I think, Mr. Guyton --9 CHAIR PARDO: It's just who's going to get it, that's it. 10 Everyone's cool with it. 11 COMMISSIONER GUYTON: And that's for the director who has 12 16 employees to figure out. I mean that is just a suggestion so 13 that our community can communicate with us. 14 CHAIR PARDO: All right. So we're good. 15 Anyone else? 16 COMMISSIONER THOMAS: Yes. That shouldn't be a hard --17 CHAIR PARDO: Right. 18 COMMISSIONER THOMAS: The same way you do it on the City's 19 website, where they can e-mail us and it comes directly to our 20 phones, iPads, whatever, just create an e-mail address. 21 MR. TYSON: Easy enough. 22 COMMISSIONER THOMAS: And that way nobody has to monitor 23 it, it will come right to us. 24 COMMISSIONER MILLER-ANDERSON: Well, I think that part is 25 there.

1 Right. That part is in there already. CHAIR PARDO: MR. TYSON: Your e-mail addresses specifically are on 2 3 The Board members are right here and you can click it and it will open up. 4 5 COMMISSIONER THOMAS: Oh. You put our Riviera Beach 6 addresses on there. 7 MR. TYSON: Correct. 8 COMMISSIONER THOMAS: Okay. All right. That's fine. 9 One other question. Is anybody going to do any Photo 10 Shopping? I'm looking a little rough on that. Can you Photo 11 Shop that one? 12 MR. TYSON: You know, it's funny, at least since we've been 13 with the agency we don't have a lot of photographs of Board 14 members at activities. There were some that were not 15 appropriate or showed old Board members. 16 COMMISSIONER GUYTON: Not appropriate? 17 COMMISSIONER THOMAS: If you can make me look a little 18 better, please do. 19 COMMISSIONER GUYTON: Did you catch us swinging from 20 chandeliers? 21 All right. Tony, thank you very much. CHAIR PARDO: Good 22 job. 23 O'Donnell Agency, you guys are doing great things. Thank 24 you so much. 25 All right. We're going to move on now to item 12, a

resolution of the Board of Commissioners of the Riviera Beach
Community Redevelopment Agency approving the first amendment to
the exclusive listing agreement between CBRE and the agency to
extend the terms of the agreement and adding Parcel A to the
agreement; providing for an effective date.

All right. Go ahead, Mr. Brown.

EXECUTIVE DIRECTOR BROWN: Just by background, if you recall when we --

COMMISSIONER GUYTON: Madam Chair. There was not a motion put on the floor. Isn't there normally a motion?

CHAIR PARDO: If you want to do a motion, we'll do a motion at the end.

COMMISSIONER GUYTON: So moved.

CHAIR PARDO: Is there a second?

COMMISSIONER THOMAS: Second.

16 CHAIR PARDO: All right. Go ahead.

EXECUTIVE DIRECTOR BROWN: Just for background, if you recall, we -- this is I guess the second or maybe third amendment with CBRE. Initially they had a listing for just the Event Center, and then when we weren't able to reach terms on ground lease rates with Viking we gave them a lease agreement to market pad sites B and D, somewhat short term, nine months. And then after Viking resigned they gave us notice that they were not interested in developing pad site A, and so we needed to include that.

And so the modification includes pad site A. We're also asking the board's consideration to extend the term until December 2017. And the reason for that is as we're talking to restaurant prospects we're telling them that for the most part we're not -- we want a pre-lease, but they cannot start construction until we have identified the location of a parking structure and have submitted to the City a building permit for the garage; and so we know that's going to take a while before we build the parking structure so the agreement sort of reflects a reasonable timeline that all of the conditions would be in place in order to close a restaurant lease.

COMMISSIONER GUYTON: Madam Chair.

CHAIR PARDO: Yes.

COMMISSIONER GUYTON: Mr. Brown -- and that was something I noticed when I read the memo -- under the request for Board action the date to extend is December 2017. But when I read under the agreement and commission terms -- are you with me, Mr. Brown? It's something that you need to see. Under the agreement and commission terms, would you look at the dates that you have there?

MR. HAYGOOD: Is it in the agreement itself?

COMMISSIONER GUYTON: No, this is in the memorandum, on the second page, under agreement and commission terms. You've asked under the first paragraph to extend it through 2017, but each of these has 2016. Is there a reason why? Is that a typo or --

1 EXECUTIVE DIRECTOR BROWN: The memo is incorrect. The amendment is -- I think the amendment is to 2017. So we did not 2 3 correct the memo. So the agreement would be to 2017. 4 COMMISSIONER GUYTON: So it's not the '16? 5 EXECUTIVE DIRECTOR BROWN: That's correct. 6 COMMISSIONER GUYTON: Okay. The other thing in this that I 7 noticed was that right now there is a retainer fee. And is 8 there a suggestion to go to straight commission now? 9 EXECUTIVE DIRECTOR BROWN: We're still honoring the first 10 part of the agreement where for nine months we're providing them 11 a retainer to offset costs; and we are able to recoup this 12 investment by netting out the commission. So it's paid up front 13 but the terms and condition of the agreement, which hasn't 14 changed, is that we recover -- we recoup our retainer from the 15 net commissions paid. 16 COMMISSIONER GUYTON: I read that at the end. 17 MR. HAYGOOD: And it remains only through June of 2016. 18 Even though the term is being extended, the retainer ends -- was 19 only for nine months, even in the modification. So it will end 20 in June of 2016. 21 COMMISSIONER GUYTON: Okay. The other thing that I read, 22 either in this one or the next item -- I get them confused --23 was that they would get a portion of the base rate; one was six 24 percent, if I recall, the first six years; and then four percent 25 the remaining four; is that correct?

1 I'm not sure without looking at it but, yes, MR. HAYGOOD: there was a distinction between -- the commission was lowered 2 3 for the longer the lease went; so for the first few years it was 4 higher and then the next few years it was lower. 5 COMMISSIONER GUYTON: Okay. So when they're getting a 6 portion of -- once they secure an occupant, and they come on, 7 the lease is signed, they have a commission for 10 years. 8 question is --9 MR. HAYGOOD: It's calculated on ten years. 10 COMMISSIONER GUYTON: Calculated on ten years. 11 What would be -- has there been -- has it been established 12 the duration of the leases and what they will be? 13 Yes. So it's -- I believe most EXECUTIVE DIRECTOR BROWN: 14 cases it's five years with one five-year renewal. 15 No, it's two years. MR. HAYGOOD: Well, Mark, will you please? 16 EXECUTIVE DIRECTOR BROWN: 17 That is correct, the current LOIs that we've MR. BLOMEKE: 18 generated, the initial term is for ten years or 120 months. 19 COMMISSIONER GUYTON: Excuse me, Mark. When you use 20 acronyms, some of us know letter of intent; but kind of, for the 21 people that are listening --22 MR. BLOMEKE: My apologies. 23 So the letters of intent, the term that is within those 24 letters of intent, the initial term is for ten years or 120 25 And then provided that the lessee is current and has months.

1 done a good job in our eyes, at the end of that term there is an option for two five-year renewals. 2 3 COMMISSIONER GUYTON: So the initial lease is for ten 4 years? 5 MR. BLOMEKE: Yes, sir. 6 COMMISSIONER GUYTON: Then there is an option for how many 7 years? 8 MR. HAYGOOD: Two five-year. 9 MR. BLOMEKE: Two five-year renewals. Now what if the lessee does not make 10 COMMISSIONER GUYTON: 11 it through the first ten years? Do we have a commitment to CBRE 12 to pay them commission as if it were a ten-year lease? Or does 13 that commission stop if the lessee doesn't work out? 14 MR. HAYGOOD: Paid up front. 15 COMMISSIONER GUYTON: So we pay them for ten years. If the 16 lessee doesn't --17 If there is a default --MR. HAYGOOD: 18 COMMISSIONER GUYTON: Then we're out of --19 MR. HAYGOOD: -- you don't get your money back. 20 COMMISSIONER GUYTON: -- how many other years that we've 21 paid up front? If the lessee make it through four years, six 22 years remaining, we've paid for --23 MR. HAYGOOD: Ten years. 24 COMMISSIONER THOMAS: Well, I'm going to have a problem

25

with that one.

1 COMMISSIONER GUYTON: See -- and what I'm getting at is that we definitely appreciate all of the work that CBRE is 2 3 doing, and they do good work, but there need to be some conditions to deal with default in case that does happen. 4 5 opinion it should stop where we're getting the funds; if our 6 funds stop in four years, I think that commission should stop in 7 four years; and then you go out and find somebody else to occupy 8 that space, then it will restart. But if we're paying for ten 9 years, and they default in four, and they're keeping six years, 10 I don't know, that's --11 EXECUTIVE DIRECTOR BROWN: What will happen, Mr. Guyton --12 and we've had that discussion in terms of what the tenant will 13 pay in terms of deposit and other things. So basically what 14 happens is that the tenant's deposit will cover our commission. 15 COMMISSIONER GUYTON: Ten years? Yes, for the commission rate 16 EXECUTIVE DIRECTOR BROWN: 17 that is paid for that term. 18 So when they come on board they're COMMISSIONER GUYTON: 19 going to give us a deposit that would cover ten years of 20 commission, is that how I'm to understand that? 21 EXECUTIVE DIRECTOR BROWN: Do you want to explain how --22 MR. HAYGOOD: He's trying to capitalize -- he's trying to 23 cover the costs with that. 24 But it's not that you pay them every month. When you close 25 you pay them the full amount.

1 I understand that. COMMISSIONER GUYTON: And you pay them 2 for ten years. 3 MR. HAYGOOD: It's calculated on ten years, yes. 4 COMMISSIONER GUYTON: But it's calculated on us having an 5 occupant for ten years. 6 MR. HAYGOOD: The assumption is that you would have an 7 occupant. 8 COMMISSIONER GUYTON: Yeah. So I'm saying what if that 9 assumption does not play out and we're not generating that 10 revenue that we are --11 EXECUTIVE DIRECTOR BROWN: Well, that decision is ours. Ι 12 mean they -- if we don't think that the tenant is credit worthy 13 and is going to survive then we shouldn't execute the lease. 14 COMMISSIONER GUYTON: No, no. You're missing my point. 15 Let me clarify. Let me clarify. Because I think this is 16 important, because we as residents are going to be on the line 17 for paying -- or missing out on revenue that I think should be 18 coming to us and not paid if we're not getting the revenue from 19 somewhere else. 20 If they go through all of the credit checks, everything checks out, things look good, they seem to be credible, it seems 21 to be that they'll make it through the ten years, but like 22 23 things happen in life sometime, you know --24 The economy goes under. MR. HAYGOOD: COMMISSIONER GUYTON: 25 Things happen. I won't say it like I want to say it, but it happens.

MR. HAYGOOD: Yes.

COMMISSIONER GUYTON: My point is that if we have not made provisions for the unforeseen, that they don't make it through the ten years, even though they have good credit, they made it through everything and it appears they will, but things happen, I don't see that we have made a provision for that, so that we're not stuck paying you ten years of commission and we only get four years of rent, from which you're supposed to get the commission. Am I making any sense.

MR. HAYGOOD: Oh, you're making plenty of sense.

COMMISSIONER GUYTON: All right. Because some are looking at me like I have three heads.

MR. HAYGOOD: No, no, no. We understand. And I think it's an issue that most people would have.

COMMISSIONER GUYTON: Yeah, that's the issue that most people would have and that Bruce Guyton has when I read this.

MR. HAYGOOD: Right. But -- I don't know how to explain it other than it's customary in the industry. I don't know how else to explain it to you.

COMMISSIONER GUYTON: I guess my question is, can we talk to CBRE to see if they'll work with us on some of the default provisions, that won't leave us hanging with six years or whatever it is? Maybe if they make it through six years or seven years, maybe it would be okay. But for somebody to

default within five years, and then they've got five years of commission calculated on these people being there for ten years, and we're not generating that revenue, I just think that's an issue with me from an economic standpoint and protecting the interests of the residents. That's just me.

CBRE are good people. I'm ready to work with them.

But as responsible to watch how these funds are generated and spent, I just have an issue with that.

EXECUTIVE DIRECTOR BROWN: Well, the way we're protected — we've had this conversation. And I just pulled up a spread sheet, because I asked CBRE to give an illustration how it would work, including with percent rents. And so the commission is based on what would be the annual term. But the way that we manage our rents is what we require the tenant to pay in the form of a deposit. And so the lease terms are such that in essence when a, when a prospect basically goes hard, and it goes from the letter of intent to the date that they execute the lease, they're responsible for paying a deposit that will be the equivalent or more of the commission that we pay.

COMMISSIONER GUYTON: Okay. That was my question, and you said no. My question was, in the deposit do they pay ten years worth of commission?

EXECUTIVE DIRECTOR BROWN: Yes.

COMMISSIONER MILLER-ANDERSON: Where does it say that?

COMMISSIONER GUYTON: Is that somewhere in writing? I

1 didn't see that. Well, you don't see a copy of 2 EXECUTIVE DIRECTOR BROWN: 3 the lease. So in essence, and in terms of the lease, the way it's structured in the lease, and when a respective tenant says 4 5 yes I commit to the terms, they have to issue a deposit. 6 COMMISSIONER GUYTON: Understood. 7 MR. HAYGOOD: The deposit doesn't say now -- you're not 8 going to find a nexus where the deposit says, and this equals. 9 COMMISSIONER GUYTON: No, no, no, no, no, no, no, no, no. 10 What I'm trying to convey -- and maybe it's not being conveyed 11 clearly. 12 COMMISSIONER THOMAS: It is. 13 MR. HAYGOOD: It is. We got it. 14 COMMISSIONER THOMAS: Everybody understands it. 15 COMMISSIONER GUYTON: I don't want to take a loss by paying 16 ten years up front and we're not getting the revenue that we are 17 anticipating from them to be there for ten years. 18 COMMISSIONER THOMAS: Everybody understands what you're 19 saying. 20 COMMISSIONER GUYTON: So how do we deal with it? Or do we 21 just take the loss? Well, let's put it this way: 22 MR. HAYGOOD: To be honest, 23 yes, we're taking a loss; but the money is going to be there, 24 rather than you going in your pocket.

Wait, wait, wait.

Now how can we

COMMISSIONER GUYTON:

25

take a loss but the money is going to be there? Explain that.

MR. HAYGOOD: Because the deposit is used for the --

COMMISSIONER GUYTON: That sounds like an oxymoron to me.

MR. HAYGOOD: No, because the deposit isn't for the purpose -- for our purpose it is. But the deposit has other purposes under the lease. I'm going to confuse this.

COMMISSIONER GUYTON: So if those other purposes kick in and eat at that deposit, then that portion that was --

MR. HAYGOOD: He's trying to get around having exposure in the budget.

COMMISSIONER GUYTON: Understood.

And another issue that I have, now that you mention it -and I'm going to be done. But if we're requiring this ten-year
commission that also -- I mean in deposit, but it won't be said
like that, and it's for other things too, so if those other
things kick in it's going to start eating away at that;
notwithstanding that, we also have been trying to ensure that
some of our locals and regular restauranteurs can also compete
for space; and if the deposit is insurmountable, you have to put
up ten years of commission, how would that prevent some of -well, not some, maybe one or two, because we're going to have,
you know, only I think four pads -- would that be cost
prohibitive to other than major franchisees, that we can help at
least one local? Or how would that play?

EXECUTIVE DIRECTOR BROWN: Well, I mean so you're getting

1 into what are the challenges. The --Yeah, I know, and we need --2 COMMISSIONER GUYTON: 3 EXECUTIVE DIRECTOR BROWN: Well, I'm trying to answer the 4 question. 5 COMMISSIONER GUYTON: -- to discuss them and air them out 6 so that we'll understand. 7 EXECUTIVE DIRECTOR BROWN: Okay. So CBRE is as concerned 8 about the credit risk as we are, and the capabilities of the 9 tenant to perform. Even when they sign a letter of intent, they 10 have to complete CBRE's application. And so we're making a 11 credit decision on whether or not the restaurant that we're 12 putting in there has the capability and the skills to sustain 13 itself. The commission is not payable until we have an executed 14 And an executed lease requires the tenant to pay a 15 And we've already looked at that. As I've negotiated 16 with it we were requiring that the deposit is going to be of a 17 size that is sufficient to cover my commission risk, period. 18 may abate the rent and the CAM, but at the very least I'm going 19 to get enough money to pay my commission. 20 COMMISSIONER GUYTON: Okay. 21 EXECUTIVE DIRECTOR BROWN: Okay? 22 COMMISSIONER GUYTON: And certainly I support that.

residents, exposed of not getting funds, and we're paying funds

default provision that does not leave us, the City and the

And the last thing, I think that there needs to be a better

23

24

25

up front based on an anticipated revenue that we end up not getting. I think that we need to go back and look at those default provisions that doesn't leave us exposed.

That's all I've got.

COMMISSIONER THOMAS: Madam Chair.

CHAIR PARDO: Mr. Thomas.

COMMISSIONER THOMAS: A couple things really quick on that. First, is there a way that they can get paid annually their commission?

EXECUTIVE DIRECTOR BROWN: Yes. I mean everything is negotiable.

COMMISSIONER THOMAS: Well, I'm just throwing some ideas out there. If that will make everybody comfortable.

CHAIR PARDO: I'm comfortable right now.

COMMISSIONER THOMAS: Okay. Secondly, everyone knows that restaurants are probably one of the hardest businesses that there are. Of course I don't like to speak bad things over it but in the event that someone has to, you know, move on, and CBRE is still the actual individuals who will be doing this, and they re-rent it again, is there some type of thing to say, okay, well, you've gotten paid for ten years on this first one, do you get paid for another ten years on the second one? And if there are, then I definitely think it needs to be some type of delayed payment, some type of something. I don't want a business going out of business in the first year, or the first two years, and

1 then they negotiate again and they get another one and we pay another ten years up front again, you know. 2 I mean because 3 those first five years, those first two to five years, or one to 4 five years, are going to be essential to any business, but 5 definitely, you know, a restaurant business at this time. 6 want to know is that what happens, if they lease another one, a 7 new restaurant, do we still pay them an additional commission on 8 that?

MR. HAYGOOD: Mr. Thomas, I would I say that unless something is changed that, yes, they would be paid, unless it was negotiated.

Now what I also say is, is that I think the way the realtors look at it is that I have delivered a client, a tenant to you, they've executed the lease, I've done what I was responsible for doing; it's your risk if the tenant doesn't work out. I'm saying that's how they look at it, I'm not saying it's right.

COMMISSIONER THOMAS: I get it.

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. HAYGOOD: We can go back to them and discuss that instance specifically.

COMMISSIONER THOMAS: Well, to be honest with you, every time we run for office we go in front of this organization that's called the Realtors Association; I'm willing to just take the time to contact them and see if I can understand this a little bit better, see if there's ways to work through this.

My concern is that -- I believe that CBRE is a very reputable company, I see them all across the country. I don't want to be insulting to them but also I don't want to just be putting out there where we're just hemorrhaging monies.

Definitely in restaurants that are of this magnitude, when they're going to be paying the rents that are as high as they are, you got to plan for, you know, somebody not being, you know, being unsuccessful in their endeavor. So that's the way that I would look at it.

Are we going to give them some type of timeline to get something going? Like June, July, say, hey, we got to have somebody, it's time?

EXECUTIVE DIRECTOR BROWN: Yes. And we've been very aggressive on the Event Center timeline.

As I said, they could bring us a lease tomorrow and a restaurant would be ready to start construction on pad site B. But I would have to tell them, well, no, you're not going to get a building permit for pad site B because our parking studies has indicated that until we build a parking garage we only have sufficient parking for the Event Center. And then I'm going to explain to you what we propose to do with pad site A. So we already know, which is one of the reasons why we're proposing the longer term, that basically the best they can do for us to is to pre-lease the site, and that with the terms and conditions saying that once we give them notice that there is sufficient

parking, and then all parties can then apply for a building permit.

I went to the commission schedule. Mr. Thomas, if I may

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

- I went to the commission schedule, Mr. Thomas, if I may go back to a question that Mr. Guyton raised --
- COMMISSIONER THOMAS: Yeah, please hurry, because I still have another question.

EXECUTIVE DIRECTOR BROWN: So the commission is payable 50% upon execution of a lease. So we're going to cover at least that based on the deposit. And once the tenant executes the lease, that's when everything triggers. 25% of the commission is paid when the tenant opens for business. So if a tenant signs the lease and for whatever reason they change their mind, we're only out 50%. So their commission is not earned if they have to get a replacement tenant. So they pay 25% upon the opening of the business and 25% upon the tenant commencing the payment of rent. And so we've protected ourselves.

COMMISSIONER THOMAS: And the other 25%?

- EXECUTIVE DIRECTOR BROWN: 50, 25 and 25. 50% when the lease is executed, 25% when the tenant opens for business, and 25% when the tenant commences the payment of rent.
- 21 COMMISSIONER THOMAS: Okay. Hold on. I still got the 22 floor.
- Okay. That's fine. I hear how it is. I do think you need to negotiate.
- But let me ask you this right here: If we're taking on all

1 of the risk, we're taking on this risk because we're becoming the developer of these restaurants. If a developer developed 2 3 them, then they would have to take the risk, correct? 4 MR. HAYGOOD: Correct. 5 COMMISSIONER THOMAS: Which will still cause a problem 6 because we don't have anywhere for them to park? 7 MR. HAYGOOD: Correct. We have to provide the parking. 8 Well, I take that back. It depends on the development 9 agreement. If we do get a developer, we certainly would try to 10 put the burden on him of also providing the parking. 11 COMMISSIONER THOMAS: But there would be no place for them 12 to park. 13 MR. HAYGOOD: What do you mean? I'm sorry. COMMISSIONER THOMAS: 14 If we don't have the parking now, 15 where would we give them to park, unless we build a parking 16 garage? 17 MR. HAYGOOD: Well, no, we can make them responsible for 18 building the parking garage. We have to provide the property. 19 COMMISSIONER THOMAS: Okay. All right. So I remember 20 saying this probably about a year ago, that until we correct our 21 parking issue, that all of this is really just a little glitz 22 and glamor. 23 MR. HAYGOOD: Other than the Event Center, you are correct. COMMISSIONER THOMAS: 24 So to be honest with you -- I mean 25 it's all good, we're here meeting and we need to do these type

1 of things but it seems like our priority should be on the 2 parking garage? 3 MR. HAYGOOD: You got it. I mean it doesn't take a rocket 4 COMMISSIONER THOMAS: 5 scientist or a Bruce Guyton to figure that out. No, I'm just 6 messing with you, Bruce. No, we need to go ahead and be 7 aggressive on a parking garage because it makes no sense to be 8 paying these commissions or anything when they're not going to 9 open. 10 CHAIR PARDO: We're trying. 11 COMMISSIONER THOMAS: But the CBRE -- and they're in 12 business to make money -- they're going to get their 50%, you 13 So I think that we should -- I think that we should be 14 I think there should be some type of plan aggressive. 15 immediately on a parking garage one way or the other. 16 That's all for me. 17 CHAIR PARDO: Yeah. And, you know, Mr. Brown can get into 18 that, but I can tell you that we're trying to be extremely 19 aggressive with identifying funding sources for the parking 20 garage. 21 COMMISSIONER THOMAS: Okay. We are? And maybe Mr. Brown can have that 22 CHAIR PARDO: 23 conversation with you guys. 24 COMMISSIONER THOMAS: Okay. Let me ask you this, 25 Mr. Brown, why are we not tying both of these together with

Marine Way? Why are we not tying the restaurant and Marine Way together and figuring out a parking solution for both?

EXECUTIVE DIRECTOR BROWN: Well, we are. Hot off the press, I have our parking demand study from Walker. I mean what we have right now with the Phase I development, during the weekday we have a surplus of 32 parking spaces. If Viking had terminated the lease and we lost 89, 90 spaces, then we would go into a deficit of the 32 minus 89. And this assumes, right, we've got a parking demand for Bicentennial Park, the Event Center, Newcomb Hall, the meeting space, marina operations, marina slips, and Peanut Island. So we know that right now if someone booked on a weekday, if someone booked a 200 person meeting in the Event Center, with the restaurants open, we don't have a problem.

On the weekend -- I'm looking at the demand study. On the weekend we do have a deficit. On the weekend when the utilization is assumed to be close to 100% in some cases, when you add Peanut Island and the other exterior things, then we have a deficit of 129 spaces.

And if Viking had removed the Yachtsman --

COMMISSIONER THOMAS: Mr. Brown, I get it, I understand your study. I get it. But what I'm telling you is, if there is not a significant amount of parking, those businesses will fail, period.

EXECUTIVE DIRECTOR BROWN: You're absolutely correct.

COMMISSIONER THOMAS: Everything over there, it will fail.

So to me at this point our Achilles heel is that parking garage,

and I think that you should put your foot on the accelerator.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And if I was going to be here a little longer, that would be what I would be pushing for is to get a parking garage built and get it built yesterday; or we're going to be sitting here with some buildings that are -- okay. I'll talk on this side of the Board -- we're going to be sitting here with some buildings that are empty. You know, it's going to be empty. going to be pretty buildings, with nice logos on there, but no one is going to come because there's not going to be anywhere to park. And that's going to get out first: I can't go down there because there's nowhere to park. You know, I don't want to walk. It's the same thing with Clematis, you know, no one wants to go down there. And these parking lots are going to turn into I'll charge you five dollars an hour to park in here, these vacant lots and everything, and it's just not going to be what we're desiring.

So we need to go ahead and push on the accelerator for a parking structure or a parking plan better than that.

You're not going to have restaurants on this water and say during the week we're not going to have a problem. When the Tiki was open they were complaining about parking, you know, during the week or whenever. We hope that this becomes vibrant; and I think you can't do it without a parking issue corrected

immediately.

That's all for me.

CHAIR PARDO: Okay. And I just want to let you know -- and maybe Mr. Brown can have individual conversations with you all -- but he has been working, and I've been working with him, extremely aggressively, trying to identify funds for the parking garage. I would suggest that, you know, instead of making all of this public right now, that he have individual conversations with you. But he has been and continues to be extremely aggressive. So I just wanted to put that out there.

All right. Anything else?

COMMISSIONER GUYTON: Madam Chair. Yes, very quickly.

Commissioner Thomas made a point about if we don't have adequate parking the businesses will fail. It gets worse than that. If we don't have adequate parking they don't get a permit to build. It never goes up. Before they can even build, we need to show that there is ample and adequate parking to accommodate it. So it's not that they're going to go up any way and if we don't have parking nobody will come. No, there will be no buildings there.

So it is my position, and I've said it before, and I agree with Mr. Thomas, that should be our priority, not just on this side of the equation but also on the City side. If we have some borrowing capacity and we can do it ourself, that's what we need to do. And we need to direct staff to do that, and we can

always figure out a way to get it back on the back end.

So, but I'm not comfortable with not having an adequate default clause in this lease right here as it relates to CBRE. We're going to be on the wrong end if -- when these people start defaulting, because that's just the nature of restaurant businesses. And I'm not prepared to give ten years and then we don't have the revenue source that's going to repay us on that. So unless that issue is dealt with in the leases, I will not be supporting this.

CHAIR PARDO: All right. Great. All right. So we're good? What else?

COMMISSIONER THOMAS: No, there is a live motion on it. I just want to make sure that we're going to be -- you're going back to negotiate and you're going to bring back the negotiated contract back to us or --

EXECUTIVE DIRECTOR BROWN: Well, I don't know what direction I'm given.

So to Mr. Guyton's concerns that the commission is paid up front but it's not paid -- 50% is paid when they execute the lease. There is a deposit. So we're paying our commission with the tenant's money. Then I just explained that, you know, we can't do anything until we do parking. Because everything has to be built, the next time that we pay the commission is when the business opens; and so then that means in this case the building has to be built. So when they sign a lease, we pay the

commission with the deposit. The tenant, if they go down the path and they spend all this money to build, or we build, and they open the business, then we know that the tenant is open for business, that they've made the investment and the working capital and the other things, then we pay 25% of what's due. If to get the business we give them a one year abatement, then the next time we pay the commission is when the tenant pays us. So then if we give the tenant one year before they pay us, then we pay the final 25% when the tenant pays us.

COMMISSIONER GUYTON: Okay. Mr. Brown, what you just said in your scenario -- and I'm going to just cut right to what you said. We still pay 100% within the first year of that tenant being there, in commissions, is that correct?

EXECUTIVE DIRECTOR BROWN: And may I --

COMMISSIONER GUYTON: Is that correct?

EXECUTIVE DIRECTOR BROWN: That is correct.

COMMISSIONER GUYTON: So my point is, we're paying ten years, within the first year of that tenant being there, in commission. All I'm saying is let's have some discussion about the default clauses if the tenant -- because we're basing it on the tenant being there ten years --

EXECUTIVE DIRECTOR BROWN: Well, no, we're not. I'm saying -- I'll say it a different way. We're going to pay the commission with tenant's money.

COMMISSIONER GUYTON: Okay. You said --

1 EXECUTIVE DIRECTOR BROWN: Okay. I said that. And to put it in relative terms, for the Event Center, over the ten-year 2 3 period, that equates to paying CBRE \$36,000. Based on just the 4 base rent on the Event Center we earn nearly a million dollars. 5 So is there a risk? Yes, sir, there is a risk. How do we manage that risk? 6 Because we select the tenant, And the commission schedule is based on when they 7 8 operate and when they pay us. 9 COMMISSIONER GUYTON: Okay. Mr. Brown, I'm not going to go 10 back and forth and debate this too much longer. The deposit 11 that we're relying on, from which the commission is supposed to 12 be paid, there are other things within that lease that could eat 13 away at that deposit. Mr. Haygood, is that correct? 14 MR. HAYGOOD: The deposit is for the purpose of covering 15 certain risks that you have in the lease, such as --16 COMMISSIONER GUYTON: Beyond the commission? 17 MR. HAYGOOD: Yes. 18 COMMISSIONER GUYTON: That was my question. 19 MR. HAYGOOD: Yes. 20 COMMISSIONER GUYTON: We're sitting here thinking that -or suggesting or inferring that when that deposit come it's 21 going to be reserved for the commission, and they're going to 22 23 And that's not the case, because there are other things pay it. 24 that are in that lease that could eat away at that, and then 25 that commission -- well, I'm done. I told you my position. Ιf

they don't discuss another default clause that could protect us, 1 2 I won't be supporting this. 3 COMMISSIONER THOMAS: Ouestion, Madam Chair. 4 CHAIR PARDO: Yes, go ahead, Mr. Thomas. 5 COMMISSIONER THOMAS: So that -- in that initial deposit, 6 that's going to be for whatever minor repairs or whatever needs 7 to happen during the course of that lease? It's to cover certain default possibilities 8 MR. HAYGOOD: 9 on the part of the tenant; including, I think it's nonpayment of 10 rent, it also includes damage to --11 COMMISSIONER THOMAS: So what would that initial deposit 12 be? What's the number? Give me a number of what that would be. 13 Michael, you've got your laptop. EXECUTIVE DIRECTOR BROWN: 14 Can you pull up the lease that you --15 COMMISSIONER THOMAS: No, I'm talking about the deposit 16 that they would have to pay, not the commission. 17 I do not have it with me. MR. BLOMEKE: 18 COMMISSIONER THOMAS: Are you serious? Nobody can tell me 19 what the payment --20 MR. HAYGOOD: I think it's like two months' rent. 21 MS. FONTAINE: It is. 22 MR. HAYGOOD: It is two months' rent. 23 COMMISSIONER THOMAS: I am really bothered that nobody can 24 give me that particular number and we've been working on this

25

for years.

1 Ms. Fontaine, will you come to EXECUTIVE DIRECTOR BROWN: 2 the podium? 3 COMMISSIONER THOMAS: Who is Ms. Fontaine? 4 EXECUTIVE DIRECTOR BROWN: Ms. Fontaine represents CBRE. 5 And we apologize that we're not prepared to answer these 6 questions. 7 MS. FONTAINE: I'm Nicole Fontaine from CBRE. I'm doing 8 the leasing for Marina Village. 9 So one thing that I did want to bring up that might help 10 ease your concern about the commission is also we ask for a 11 guarantee from these prospects. So if they default, they are 12 responsible for the rent that they were supposed to pay for the 13 So that is another way for you to kind of minimize entire year. 14 your risk. 15 Another thing is we are extremely, extremely concerned about the tenants that we bring into Marina Village. 16 17 qualifying them to the T and making sure that they are going to 18 be successful there, that they are going to last, that they are 19 financially capable of handling a bad year, because the first 20 year as we all know is very hard for new businesses. 21 Another thing that we've been offering other prospects is 22 lower base rent, but a percentage rent, so once they start doing 23 well the City starts doing well. 24 I got it. COMMISSIONER THOMAS: But, Ms. Fontaine -- I 25 don't want to interrupt you. I just wanted to get that number.

1 What is the deposit that would have to be paid? 2 MS. FONTAINE: So it varies of course on the size, the 3 rank. 4 For the Event Center specifically, the two-story Event 5 Center, I believe it's probably around like \$46,000. 6 COMMISSIONER THOMAS: \$46,000 is the deposit? 7 MS. FONTAINE: Yes. 8 COMMISSIONER THOMAS: And of that deposit what would be the 9 commission for CBRE? 10 MS. FONTAINE: I never calculate commissions beforehand, 11 but I think --12 COMMISSIONER THOMAS: It's like a bad luck thing. I get 13 But just in case it does happen. 14 EXECUTIVE DIRECTOR BROWN: You gave me a schedule. Ιt 15 would be \$36,000. 16 COMMISSIONER THOMAS: So they're going to put up 46,000 and 17 we're going to give you 36,000 of that 46,000? 18 EXECUTIVE DIRECTOR BROWN: 50%. 19 COMMISSIONER THOMAS: Let me see. We're going to give you 20 50% of the --21 At lease signing, yeah. At lease signing. MS. FONTAINE: 22 COMMISSIONER THOMAS: Right. So but we're going to give 23 you 36,000 basically? 24 MS. FONTAINE: Mmhmm.

COMMISSIONER THOMAS:

Okay. Of the 46,000 we're going to

25

1 Listen, that's a good business model. give you 36,000. I get you. But what I'm trying to figure out, do you all stay on the 2 3 hook for if we have to replace furniture, lights, you know, 4 whatever has to come --MS. FONTAINE: 5 The tenant is responsible for that. Not the 6 landlord. 7 COMMISSIONER THOMAS: The landlord is not responsible for 8 any of the upkeep, the repairs? 9 MS. FONTAINE: No. 10 MR. HAYGOOD: No. 11 EXECUTIVE DIRECTOR BROWN: Triple net. 12 MR. HAYGOOD: Triple net. 13 Okay. COMMISSIONER THOMAS: Oh. So let me ask you this 14 right here: We're going to give you 50% of that 36,000 -- is 15 that 18,000 -- at the time that you sign them up? 16 MS. FONTAINE: Mmhmm. 17 COMMISSIONER THOMAS: If they don't actually go to the next 18 steps, do you keep that 18,000? 19 MS. FONTAINE: No, we would give it back to you. At lease 20 signing if they did not move forward, we would give it back. 21 COMMISSIONER THOMAS: So we don't lose the 50%? 22 MR. HAYGOOD: We need to put that in the lease. 23 COMMISSIONER THOMAS: Of course we're going to put that in 24 the lease.

We haven't done this

You got to understand something.

25

- 1 several times before. 2 MS. FONTAINE: Right. No. Absolutely. COMMISSIONER THOMAS: 3 And we're trying not to enter into 4 something right now that future councils and future managers and 5 CRA directors are going to have to deal with. 6 MS. FONTAINE: Sure. 7 COMMISSIONER THOMAS: So I know that you're probably very 8 comfortable with, you know, what the discussion that you've been 9 having with Mr. Brown; and I'm sure they're fruitful and that 10 you all understand this. But we're trying to make sure that we 11 have that. And I just want you to understand that we appreciate 12 you being on board. We're paying you, so obviously you're doing 13 Well, we're paying you. a good job. I don't know if you're 14 doing a good job or not. But hopefully you are. 15 MS. FONTAINE: I only get paid when there's tenants that 16 open for business. 17 Cool. I just want to make sure, are COMMISSIONER THOMAS: 18 you leasing these at the \$22.50 a square foot? 19 MS. FONTAINE: That's for the pad sites. As Tony had 20 mentioned, we're not really marketing the pad sites. we're still marketing them but we're not giving a big push for 21
 - already.

them; we're really focusing on the Event Center.

COMMISSIONER THOMAS:

22

23

24

25

MS. FONTAINE: Well, we have prospects for the pad sites,

I thought we had tenants for them

1 but we're not signing anyone up because we need the parking situation --2 Got it. Got it. Are we getting it 3 COMMISSIONER THOMAS: 4 at the \$22 a square foot? 5 MS. FONTAINE: That's hard for me to say because it's 6 relative, every deal varies. 7 COMMISSIONER THOMAS: Ms. Fontaine, you just don't want to 8 tell me no. 9 MS. FONTAINE: No. Because every tenant has certain needs. 10 Some tenants need build out money. Some tenants want a lower 11 So it's really hard for me to say that you're going to 12 get twenty-two fifty. 13 COMMISSIONER THOMAS: It's hard for you to say what you've 14 been negotiating for the --15 MS. FONTAINE: I haven't been negotiating for the pad Oh. 16 sites. 17 COMMISSIONER THOMAS: No, no, I'm saying for the Event 18 Center. 19 MS. FONTAINE: Oh. The Event Center we're asking \$18 a 20 square foot interior, and then 14 for the second floor patio. 21 COMMISSIONER THOMAS: Wow. Okay. 22 MS. FONTAINE: And that benefits you guys to have the lower 23 base rent because then you're not paying me as much in 24 commission but you're making it up with the percentage rent of 25 the tenant; and I'm not getting a piece of that.

COMMISSIONER THOMAS: Well, that's pretty good because it seems like you're getting a pretty good piece of that in the beginning. And I think it's a fair deal. We just want to make sure that we're not going to, you know, have to -- it just puts all of the risk on us, especially if you're getting all of the down payment, so to speak, the deposit, if you're getting the majority of that.

And if they default or leave or whatever, and you rent that same place, are you asking for another ten-year commission?

MS. FONTAINE: Yes. Mmhmm. Because in -- well, I'll tell you why. It's because we're in partnership here. So if I bring you a tenant and we both agree that they're financially viable, we like their business plan, we believe that they can succeed here, and say a year from now they fail, well that's on both of us. So CBRE still spends a lot of money marketing. I'm putting in a lot of time and effort, a ton of time and effort. So I certainly feel that I should be compensated if I do bring you another tenant that we again feel would be a good fit for the marina.

COMMISSIONER THOMAS: Okay. So I'm going to let you and Tony negotiate this, because the only way I'm going to support it is if you all agree to negotiate some of these things. And it may not iron out right now. But if a tenant fails within the first 24 months and you have to bring somebody else in, I mean would there be any type of -- I mean because this would become a

1 business in itself for you, you know, just re --No, it wouldn't, because you guys wouldn't 2 MS. FONTAINE: 3 hire -- that would -- it would look poorly on me. So of course 4 that's not what I want to do. 5 But like I mentioned earlier, keep in mind, so say I bring 6 you a tenant, they default, we are asking for personal 7 quarantees; and we are making sure that they are financially --8 COMMISSIONER THOMAS: And who picks up the cost of the 9 chase to sue these people for the personal guarantees? 10 MS. FONTAINE: Well, that would be the CRA. But you would 11 put that cost on the tenant once you get a settlement. 12 COMMISSIONER THOMAS: But we won't have it because we would 13 have given most of it to you for your commission. 14 Well, hopefully you would have made some MS. FONTAINE: 15 money during the rent period that they were there. 16 COMMISSIONER THOMAS: I understand. I mean I'm willing to 17 support it but I do want to see you guys agree to -- no, we had 18 a motion. 19 CHAIR PARDO: No, we didn't. 20 COMMISSIONER GUYTON: Yes, we did. 21 COMMISSIONER THOMAS: Yes, we had a motion. 22 CHAIR PARDO: Did we? 23 COMMISSIONER THOMAS: Yes. 24 MR. HAYGOOD: The motion is to approve. 25 COMMISSIONER MILLER-ANDERSON: No.

EXECUTIVE DIRECTOR BROWN: Mr. Thomas, I think Ms. Fontaine can tell you negotiating with me is pretty painful.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And as I said -- I mean we have risks. We built the Event Center without a tenant. That's an eight million dollar risk. So your risk is, at the ribbon cutting it stays open. We've still got that cost.

Our risk isn't the commission. We've structured this that I'm going to pay this from the tenant's money. Our risk is not to have a business there to cover our common area maintenance expense, which is going to be a million dollars. And that million dollars gets spread out over the tenants. right, I've got to focus on the garage, I've got to focus on getting tenants to the marina, because our big risk, the big carrying cost, isn't the commission. It's the ground lease I'm paying the City. It's the common area maintenance that I'm paying FP&L, the utility, and the people that we pay to cut the And we eat that cost until we get tenants to share in grass. So, yes, we need her to be aggressive. We need to that cost. make sure that we get a tenant that can sustain itself.

COMMISSIONER THOMAS: Do we have an out in this contract?

EXECUTIVE DIRECTOR BROWN: Yes. I mean if they're not performing...

MR. HAYGOOD: Well, it's an exclusive agreement for the length of the term. I mean you can't come up next week, in theory, and say you're out of here.

1 Well, the fact that we can't COMMISSIONER THOMAS: Okay. 2 do that right now is going to cause me some pause. I want you 3 to negotiate that, give us -- give me some type of comfort 4 saying that this is not going to be a revolving door where CBRE 5 is going to just be the only one that's benefitting from this. 6 That's just me. We're not benefitting. 7 MS. FONTAINE: 8 COMMISSIONER THOMAS: You will. You will. 9 MS. FONTAINE: In what way? 10 COMMISSIONER THOMAS: Well, if you sign a lease, you're 11 going to get paid actually all of your money up front at that 12 point. So you're going to get 18,000 now and you'll get the 13 other 18, or the other 9,000 and 9,000 over the next two years 14 it seems like by the time they get -- no, the building's got to 15 be built. So I understand that. 16 What I don't want is, over that two years, somebody can 17 come and say, you know what, it's been two years, it's a 18 different forecast for me, or it's been a year, it's a different 19 forecast for me, I don't -- I'm just not going to do it any 20 more, and then you --21 MS. FONTAINE: Would it help you if we did a projection of 22 what you would be making on the rent in those two years? 23 COMMISSIONER THOMAS: No. What would help me is that we 24 actually get the rent in, you know. 25 Oh, absolutely. But just to help you

MS. FONTAINE:

understand the risk is minimal to you at that point, say it's two years from now. I mean would that help you in any way?

Because I would be more than happy to do that for you if you found that helpful.

COMMISSIONER THOMAS: What would help me is I would support this knowing that you all are going to negotiate. If you're telling me right now it is what it is, then I'm not comfortable with it. If you're going to go and negotiate and come up with something that's going to make me a little more comfortable --

MS. FONTAINE: Tony has negotiated with me plenty so...

EXECUTIVE DIRECTOR BROWN: Point of clarification, if I may.

Let's give a couple of examples. So, my Board approves a lease for a tenant to go into the Event Center; and under terms that we gave them one year abatement on rent and CAM, and they're responsible for the build out. So let's say we sign them up, they pay the deposit, but three months, four months later, they didn't finish the build out and they just walk away. Are we still liable for paying you the 50% of the commission for that tenant?

MS. FONTAINE: No.

COMMISSIONER THOMAS: No, she said they will return that.

She said that. But it's the initial 18,000 that I'm saying. So what -- why would CBRE -- I won't say Ms. Fontaine because

Ms. Fontaine, I'm sure, is the consummate professional. But

what would be the motivation for them to say let's make sure we got somebody who will go all the way through this process?

Because if they fail, it's almost better for them because they're going to get another 18,000.

CHAIR PARDO: But it's on us also.

EXECUTIVE DIRECTOR BROWN: But the way we structured this -- so let's say we don't get it. So let's say a year from now no one is in the Event Center. We're still paying utilities for an empty space. We're still paying the common area maintenance for an empty space.

COMMISSIONER THOMAS: I get it. So you're saying at the Event Center it doesn't matter. But you're going to have this contract as well for those pad sites.

EXECUTIVE DIRECTOR BROWN: So the same thing. So the pad sites -- so we're marketing the pad sites. So the reason -- so if a restaurant signs up and says, okay, we'll give you your ground lease rent and then we are going to build our own building. Right? So when they sign for the ground lease they're still going to give us a deposit.

The letter of intent has a time table: When they have to give -- submit a building permit, when they have to complete construction, and when they have to open for business. So in the example of a pad site, right, so if a particular business who says that they're going to build their own leasehold improvement, two million dollars, that they're going to build

their own two million, they would have spent money with the architect in order to submit a building permit, so they are vested at that point.

Now if something happens for whatever reason -- because we won't even sign it unless we know that they have the ability to build the two million dollar restaurant. But let's just say anything can happen. So midway between getting the building permit approved, that something happens that they cannot finish the commitment, in that scenario we would have only been out 50% of the deposit, which the tenant would have paid and covered. And then the fact that the building didn't get constructed or that they didn't open for business, then they forfeit the remainder.

COMMISSIONER THOMAS: And every lease is going to be ten years?

EXECUTIVE DIRECTOR BROWN: I think that's generally -MS. FONTAINE: Yeah. I mean it's to your benefit, the
longer that they're committed to the project, it's to your
benefit that it's a longer lease.

But I also wanted to mention -- I know in your mind you think, oh, CBRE, they'll make money if one restaurant goes out, but it's a lot harder to lease out a restaurant space, especially in this kind of market, when a tenant has failed, because it's a new project; so it's going to be harder for me to lease it out because people are going to have trepidations, why

1 did that person fail. It's going to be more difficult. So it's 2 not something that --3 COMMISSIONER THOMAS: But if we get it for a five-year 4 period that will be less commission we have to pay you, correct? 5 MS. FONTAINE: Yeah. Absolutely. But then you don't have 6 a tenant committed -- because the City is also putting money 7 into the build out as well. So you're not going to have a 8 tenant committed to you as long. I mean potentially they'll 9 renew at an option. But if their lease is up in five years 10 they're going to try and re-negotiate. 11 COMMISSIONER THOMAS: So there's only two restaurants that 12 you can potentially do right now, correct? 13 MS. FONTAINE: Correct. 14 COMMISSIONER THOMAS: All right. I'm okay. 15 CHAIR PARDO: So we had a motion and a second. Madam 16 Clerk. 17 COMMISSIONER MILLER-ANDERSON: No. Madam Chair. 18 CHAIR PARDO: Go right ahead. 19 COMMISSIONER MILLER-ANDERSON: So we're going with ten 20 years, is that what we're doing right now? 21 EXECUTIVE DIRECTOR BROWN: So it appears that the leases 22 that we're negotiating is a ten-year term and then two five-year 23 renewals. And so CBRE's commission schedule is based on a 24 ten-year term; and it's payable based on certain milestones 25 being met by the tenant.

1 And what I would submit to this Board is that our commission risk gets paid for by the tenant; and that long-term, 2 3 as a real estate developer, as a property owner, we still have 4 the risk of a tenant getting in and not paying us. That is a 5 real risk, and that can happen. 6 COMMISSIONER MILLER-ANDERSON: Now CBRE's term has to match 7 the tenant's terms of -- they have to be ten years as well as 8 the tenant be ten years? 9 EXECUTIVE DIRECTOR BROWN: No. 10 MR. HAYGOOD: That. --11 EXECUTIVE DIRECTOR BROWN: Go ahead. 12 MR. HAYGOOD: I was going to say, that is our policy, that 13 is our negotiating policy, for ten-year leases. If someone came 14 in here and said give me a five-year lease, and they're credit 15 worthy and everything else, I don't think we're going to turn them down. 16 17 MS. FONTAINE: No. 18 MR. HAYGOOD: So they would just be paid for the five 19 years. 20 But really, you know, a lot of this is being driven by what 21 kind of terms we can get people to agree to, where it's still 22 economically feasible for the CRA. 23 So as it stands, what's before you is an executive listing agreement which is for three years. 24 25 COMMISSIONER MILLER-ANDERSON: So if we did five years, and the business is doing well -- you know, nobody goes into business expecting to fail. But it happens. If we did a five-year and they're doing really well, I'm sure they're going to renegotiate or extend their lease for another five years.

MR. HAYGOOD: I was just going to say though from our standpoint, from a landlord's standpoint, you really want a longer term, you really want ten years, regardless of the fact that they're going to get another commission, because this person is committed, he's put up his deposit, the guarantor is on the line, so you want as long a lease as you can get.

If someone came in and said well I'll give you a 20-year lease and we've got escalation clauses, we would be jumping through hoops. Because that lease is probably also financial, you can probably take that 20-year lease, you've got a triple A tenant in there, and that's going to look good also from your standpoint on what you have on your books.

COMMISSIONER MILLER-ANDERSON: I understand that. With this being such a whole new development in itself, we don't -- I mean, again, we expect it to do really well, but we don't know that. And because it is so brand new, I have a problem with making such a long-term commitment, not knowing all of the unknowns such as the parking, you know, all of the additional things that we've talked about all night.

MR. HAYGOOD: I understand. But we haven't really brought a lease to you yet as far as what the term is going to be. And

1 as it relates to their contract, it's only a variable. You've already agreed, you have a contract through June 2 3 regardless, under the terms that we've already discussed. 4 what we're talking about is an extension of those terms through 5 2017, and adding an extra pad to it. So I mean some of your 6 concerns where they are germane to what we're talking about 7 aren't really going to be answered by this action today. 8 So if we bring you a lease say in July, and the lease says 9 it's going to be in the Event Center, and the person says they 10 want to do ten years, I guess it might be relevant then when you 11 say, well, no, we don't want to do ten years, we want to do 12 five, I can tell you staff will be jumping off the roof saying 13 no, no, no, we want to go ahead and do ten. 14 COMMISSIONER MILLER-ANDERSON: So this tonight is only to 15 extend it until December 2017? 16 MR. HAYGOOD: Extend their exclusive listing agreement on 17 the terms that we currently have, which include whatever the 18 commission was and everything else, and adding pad A. 19 COMMISSIONER MILLER-ANDERSON: Okay. 20 CHAIR PARDO: Okay. Madam Clerk. 21 Madam Chair, I withdraw my second. COMMISSIONER THOMAS: So we had a motion. 22 CHAIR PARDO: Is there a Okay. 23 second?

So it fails.

COMMISSIONER GUYTON:

Okay.

CHAIR PARDO:

I'm withdrawing my motion.

24

25

1 | COMMISSIONER THOMAS: It doesn't fail.

CHAIR PARDO: Well, no, we had a motion and a second; they were removed, so there's no motion.

EXECUTIVE DIRECTOR BROWN: For CBRE's understanding, so what is happening, they have a contract, so we're still marketing pad sites B and D through June. Period.

COMMISSIONER THOMAS: And I would suggest that you all get together to try to get this so that it's comfortable to bring back.

CHAIR PARDO: All right. We have no public comment cards.

Report from the executive director?

EXECUTIVE DIRECTOR BROWN: Just two reports. One, as a compliment to CBRE, I want to thank them for tomorrow, we're having an open house for restaurant prospects that they have solicited on their own; and that we've invited a handful of financial institutions to talk to the prospects that they have generated, to see those who are willing to build their own leasehold we have some local banks who will be talking with those prospects.

And in addition to that, some of you may recall about four years ago we hosted the board of the Community Reinvestment Fund, a national financial intermediary, one of our largest CDFI organizations, on whose board I served, they'll have their winter board meeting here as well. And we've been talking about other strategies for them to finance Restaurant Row under the

CDFI fund bond guarantee program.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So I think we can still move forward with the listing agreement that we have for B and D. I put up the rendering, what was important for us relative to parcel A, in that Viking -- since Viking has returned that parcel. One of the impediments -- if the consensus from the Board is okay based on what I'm about to propose -- we have three very strong prospects for the Event Center. When I mentioned to them the possibility of tying parcel A as a tenant to the Event Center, but not for a full restaurant but for an open air Tiki type bar, in the illustration that you see, that is tied, all three prospects went from maybe to absolutely. So we are almost prepared, and we've been working aggressively, to try to bring you the lease, or at least the letter of intent for probably three prospects, that you'll have a chance to look at, that would not only rent the Event Center but would have lease terms on parcel A that would have doubled what Viking would have paid us for parcel A.

So I want to talk some more with CBRE, and we'll continue to work aggressively to get the Event Center leased, and to be in a position to hopefully announce -- our goal was to announce at our ribbon cutting on February 25th at least who was coming. And so we are working aggressively because we can do the Event Center and parcel A with three very credit worthy tenants. And I can assure you that we feel very comfortable that the commission risk is not there.

1	And then also to my update is just to remained this Board
2	that your calendars should be marked for the February 25th
3	ribbon cutting for the Event Center and Bicentennial Park and
4	the improvements made. I commend Weitz and team, they are
5	working diligently and on weekends to have the Event Center
6	prepared. Along with the improvements at the park, I was told
7	that the landscaping will go in next week. You can see that the
8	parking lot and the central parking lot at 13th Street probably,
9	had it not rained today, the asphalt would have been poured.
10	But we're pleased that the marina will be substantially
11	completed in time for the ribbon cutting on February 25th at
12	4:00 p.m. And I think you all have it on your calendars. And
13	so we're excited about that potential.
14	CHAIR PARDO: Thank you.
15	Mr. Haygood, do you have anything?
16	MR. HAYGOOD: No, ma'am.
17	CHAIR PARDO: Okay. Ms. Miller-Anderson? Anything?
18	COMMISSIONER MILLER-ANDERSON: Not at this time.
19	CHAIR PARDO: Mr. Guyton?
20	COMMISSIONER GUYTON: Nothing.
21	CHAIR PARDO: Mr. Thomas?
22	COMMISSIONER THOMAS: Nothing.
23	CHAIR PARDO: I have nothing. At this time there is
24	nothing left on the agenda. We are adjourned.
25	(Proceedings concluded at 8:06 p.m.)

1	CERTIFICATE
2	
3	THE STATE OF FLORIDA)
4	COUNTY OF PALM BEACH)
5	
6	I, Claudia Price Witters, Registered Professional Reporter,
7	certify that I was authorized to and did report the foregoing
8	proceedings at the time and place herein stated, and that the
9	foregoing is a true and correct transcription of my stenotype
10	notes taken during said proceedings.
11	
12	IN WITNESS WHEREOF, I have hereunto set my hand this 3rd
13	day of February, 2016.
14	·
15	Claudio Withen
16	Clille With
17	 CLAUDIA PRICE WITTERS
18	Registered Professional Reporter
19	
20	
21	
22	
23	
24	
25	