Riviera Beach Community Redevelopment Agency







2019-2020 Budget and Work Plan

Florida's Dynamic Waterfront Community

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RIVIERA BEACH CRA BOARD OF COMMISSIONERS



CHAIR

- KaShamba Miller-Anderson
- kmiller@rivierabeach.org



VICE CHAIR

- Dr. Julia Botel
- jbotel@rivierabeach.org



COMMISSIONER

- Douglas Lawson
- dlawson@rivierabeach.org



COMMISSIONER

- Shirley D. Lanier
- slanier@rivierabeach.org



COMMISSIONER

- Tradrick McCoy
- tmccoy@rivierabeach.org

RIVIERA BEACH COMMUNITY REDEVELOPMENT AGENCY BUDGET 2020		
Revenue		**$14,079,805**
Tax Incremental Revenue		
	Palm Beach County	$3,153,002
	City of Riviera Beach	$5,574,674
Other Revenue		
	Grants, Interest, Other Revenue, Rentals	$143,400
	Carry-over	$5,208,729
Expenditures		**$14,079,805**
Redevelopment Projects & Programs		**$979,000**
	Economic Development Initiatives	$344,000
	Public Murals Round 3	$100,000
	CRA Plan Update 2020	$65,000
	Property Acquisition	$300,000
	Marina Village Phase II	$150,000
	Parking Enterprise Partnership	$20,000
Housing & Neighborhood Stabilization		**$1,816,000**
	CRA Neighborhood Programs	$1,436,000
	Community Boating	$30,000
	CDC Support	$350,000
Clean & Safe Program		**$1,475,281**
	Neighborhood Ambassadors	$532,147
	Marina Village	$202,489
	Marina Event Center	$294,368
	Operations	$242,970
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RIVIERA BEACH COMMUNITY REDEVELOPMENT AGENCY BUDGET 2020 CONTINUED		
Operations/Administration		**$2,517,935**
	Administration	$1,284,694
	Staff / Management	$750,050
	Taxes and Benefits	$248,191
	Dedicated City Services	$125,000
	Contingency	$40,000
	Special Event Partnerships	$70,000
Debt Service		**$3,554,007**
	Wachovia Note	$638,874
	Ocean Mall (deferred)	$-
	BBT 2011	$1,323,540
	BBT 2013A	$360,919
	BBT2013B	$898,650
	BBT 2018	$332,024
Continuing: 2019 Approved Redevelopment Programs (Carry-over)		**$936,764**
Enterprise Operations Subsidy (Marina Village)		**$1,800,818**
Capital Projects - 2020 TIFF		**$1,000,000**

ESTIMATED RBCRA REVENUE FOR FY 2019-20 FROM TIF PAYMENTS

	PB COUNTY	CITY OF RIVIERA BEACH
TAXABLE VALUE PER JUNE 29, 2019 LETTER	826,890,583	$827,050,256
BASE	132,767,499	132,767,499
TAX INCREMENT NET	694,123,084	$694,282,757
MILLAGE RATE	0.0047815	0.0084520
INCREMENTAL REVENUE	$3,318,950	$5,868,078
STATUTORY REDUCTION % FACTOR	5%	5%
REDUCTION FACTOR	$165,947	$293,404
NET TIF REVENUE TO RBCRA	**$3,153,002**	**$5,574,674**

Total TIF revenue projected $8,727,67

DOROTHY JACKS CFA, AAS
Palm Beach County Property Appraiser

Governmental Center - Fifth Floor
301 North Olive Avenue
West Palm Beach, FL 33401
tel 561.355.3230
fax 561.355.3963
pbcgov.org/papa

Administration
C. Dino Maniotis, CFE
Tax Roll Coordinator
301 North Olive Avenue, 5th Flr
West Palm Beach, Fl33401
tel 561.355.2681
fax 561.355.3963
dmanioti@pbcgov.org

June 27, 2019

Mr. Scott Evans, Interim CRA Director
Riviera Beach CRA
2001 Broadway # 300
Riviera Beach, FL 33404

Re: 2019 Preliminary Tax Roll (Revised)

Dear Mr. Evans:

Below are your certified 2019 Preliminary Tax Roll values for **Riviera Beach CRA**.
Your taxable value may differ from that of the county's because of value adjustments made for the county-wide senior, historic, or economic exemptions which do not apply to your CRA district.

Total Taxable Value:	$ 827,050,256 (Revised to match TIF Worhsheet)
Net New Construction:	$ -4,021,576
Current Year Tax Increment:	$ 692,066,678

If you have any questions or concerns, please call.

Sincerely yours,

Constantine Dino Maniotis, CFE
Tax Roll Coordinator

Riviera Beach CRA, 5684

RECEIVED
JUL 03 2019
RIVIERA BEACH COMMUNITY REDEVELOPMENT AGENCY

WEST COUNTY SERVICE CENTER
2976 State Road 15
Belle Glade, FL 33430
tel 561.996.4890
fax 561.996.1661

NORTH COUNTY SERVICE CENTER
3188 PGA Blvd., Suite 2301
Palm Beach Gardens, FL 33410
tel 561.624.6521
fax 561.624.6565

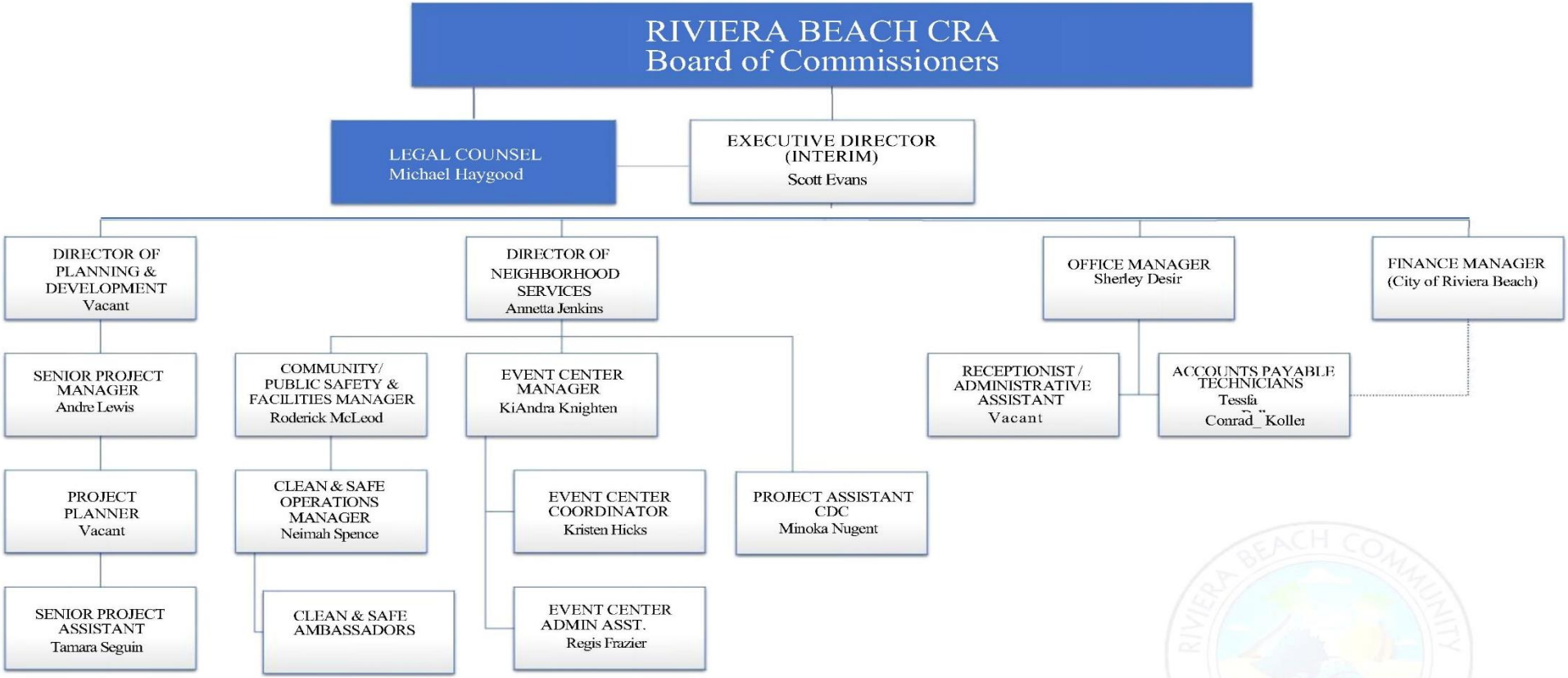
MID-WESTERN COMMUNITIES SERVICE CENTER
200 Civic Center Way, Suite 200
Royal Palm Beach, FL 33411
tel 561.784.1220
fax 561.784.1241

SOUTH COUNTY SERVICE CENTER
14925 Cumberland Drive
Delray Beach, FL 33446
tel 561.276.1250
fax 561.276.1278

FY 2019-2020 CRA OPERATIONS/ADMINISTRATION BUDGET

CATEGORY	APPROVED FY2018-2019	PROPOSED FY2019-2020
OFFICE LEASE	$112,265	$112,265
OFFICE REPAIRS & MISC. EXPENSES	$5,000	$5,000
CABLE & MOBILE COMMUNICATIONS	$20,000	$20,000
PRINTING, POSTAGE AND DELIVERY	$20,000	$20,000
EQUIPMENT LEASES	$30,000	$30,000
OTHER EQUIPMENT COSTS	$5,000	$5,000
OFFICE EXPENSES	$25,000	$25,000
LIABILITY & PROPERTY INSURANCE	$25,000	$25,000
LEGAL ADS	$15,000	$15,000
PROFESSIONAL SERVICES		
PROF. SERVICES - LEGAL	$145,000	$145,000
PROF. SERVICES - FINANCE	$25,000	$25,000
PROF. SERVICES - AUDITS	$20,000	$20,000
PROF. SERVICES - GRANT SUPPORT	$75,000	$75,000
PROF. SERVICES -TRANSCRIPTION	$15,000	$15,000
PROF. SERVICES - IT MAINTENANCE	$25,000	$25,000
OTHER PROFESSIONAL FEES	$25,000	$25,000
TEMPORARY STAFF	$25,000	$25,000
PROPERTY & PARK MAINTENANCE	$85,000	$80,000
PROPERTY UTILITIES, TAXES, etc.	$50,000	$50,000
BUSINESS DEVELOPMENT & MEETINGS	$10,000	$10,000
SUBSCRIPTIONS, MEMBERSHIPS & SPONSORSHIPS	$12,000	$12,000
MARKETING	$100,000	$100,000
SPECIAL EVENTS	$150,000	$150,000
TRAVEL & PER DIEM BOARD	$50,000	$50,000
TRAVEL & PER DIEM STAFF	$25,000	$25,000
PROPERTY DEVELOPMENT PROF. SERVICES	$95,000	$95,000
PARKING LOT LEASE S.I.	$28,980	$30,429
OFFICE CAPITAL EXPENDITURES	$10,000	$10,000
TRAINING	$30,000	$30,000
UNEMPLOYMENT, OTHER AND CONTINGENCY	$30,000	$30,000
TOTAL CRA OPERATIONS/ADMINISTRATION	**$1,288,245**	**$1,284,694**

FY 2020
CRA ORGANIZATIONAL CHART



PERSONNEL SUMMARY BY DIVISION
(FULL TIME EQUIVALENT)

DEPARTMENTS	FY2019	FY2020	VARIANCE FY2018 v. FY2019
ADMINISTRATION & OPERATIONS			
Executive Director	1	1	0
Office Manager	1	1	0
Finance Specialist	1	1	0
Finance Specialist	1	1	0
Administrative Assistant/Sr Project Assistant	1	1	0
Director of Planning & Development (Vacant)	1	1	0
Director of Neighborhood Services	1	1	0
Receptionist/Administrative Assistant	1	1	0
Project Manager Sr.	1	1	0
Planner / Project Manager	1	1	0
Project Assistant CDC			
CLEAN & SAFE OPERATIONS			
Manager of CSI & PSO/Facilities Management	1	1	0
Operations Manager	1	1	0
Ambassadors (FTE) – Focus on Neighborhoods	15.5	20	+4.5
MARINA EVENT CENTER			
Event Center Manager	1	1	0
Event Center Coordinator	1	1	0
Event Center Administrative Assistant (Title Change)	1	1	0
TOTAL VARIANCE	**30.5**	**35**	**+4.5**

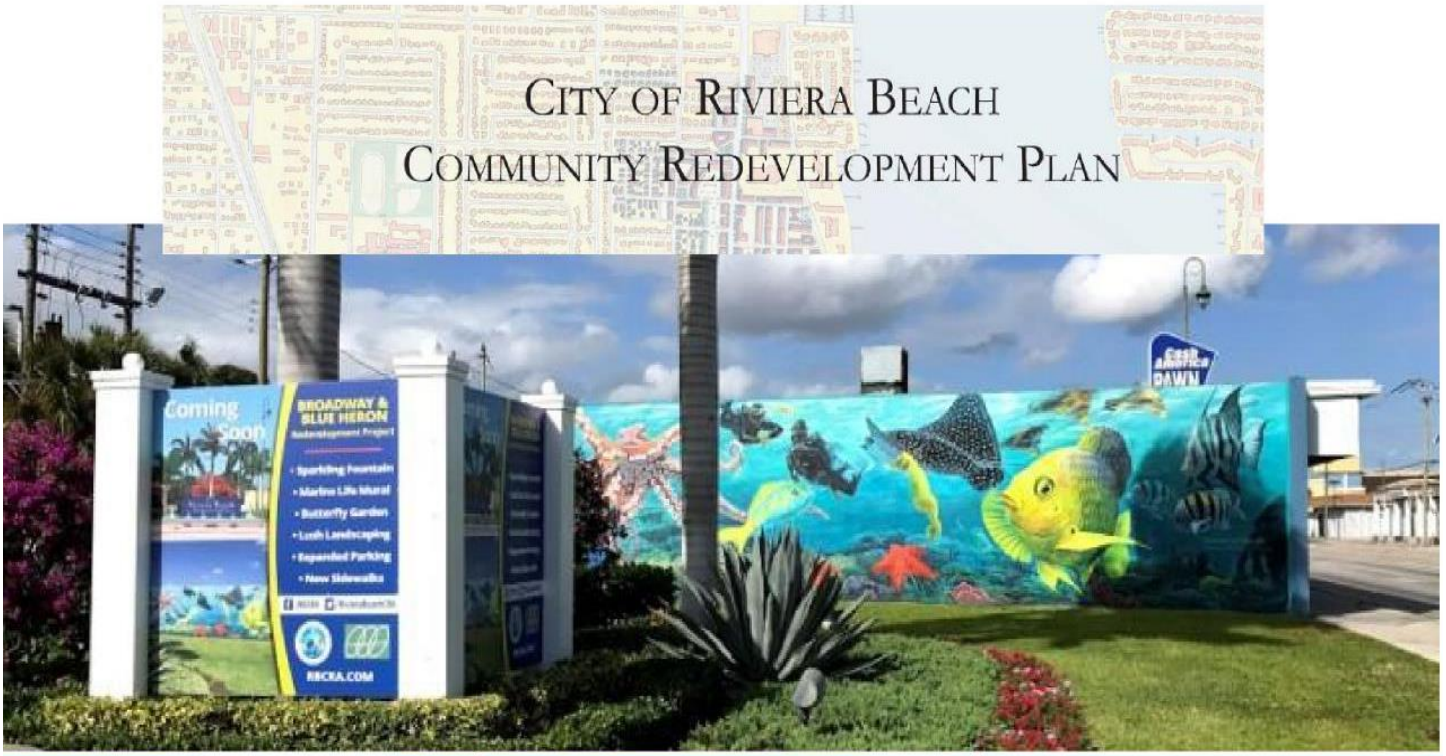
PERSONNEL SUMMARY BY DEPARTMENT

DEPARTMENT	FY2019	FY2020
Administration & Operation		
Salaries & Wages	$745,037	$750,050
FICA	$ 57,793	$57,379
FRS	$ 39,148	$33,981
401(a)	$ 16,891	$15,311
Benefits	$132,154	$141,520
Total	**$991,023**	**$998,241**
Marina Event Center		
Salaries & Wages	$119,825	$137,158
FICA	$ 9,350	$10,493
FRS	$ 10,095	$12,303
Benefits	$ 35,315	$39,793
Total	**$174,585**	**$199,253**

*Proposed 2019 Salaries include 3% COLA & Option for Performance Evaluations up to 2.0%

WORKPLAN 2020

REDEVELOPMENT PROJECTS & PROGRAMS









PROJECT DESCRIPTIONS



2600 Bldg Aquisition & Redevelopment

The Riviera Beach CRA has recently purchased the former bank building located at 2600 Broadway for the purposes of redeveloping the space to accommodate retail on the first floor and office suites & co-working spaces for the community on the second floor to accommodate small businesses, organizations, a small business inclubator and the CRA.



Emerging Micro Business Incubator Project

With the completion of the RFP process to award a emerging micro business owner. The former Dairy Belle building, which is owned by the Agency will be renovated to house Ashley Walker from Top Shelf Gourmet's Smoothie Shop.



RBCRA Art Installation Project

In response to the overwhelming praise we received from Round I, the Board provided approval to install nine new art projects within the CRA District. The art projects will consist of several murals, 3D art and intersection painting projects. The project will encompass several workshops, community voting, board approval process and community involvement. In addition to this initiative, future projects will include 3D murals at Bicentennial park and the walk way of the Ocean walk.



Avenue E StreetScape Project

As a part of the CRA's vision for the Broadway corridor and adjoining streets, the CRA is currently working to develop a redevelopment plan and design for the Ave E corridor.



Blue Heron & Broadway Block Redevelopment Project

As a part of a concentrated effort to beautify and redevelop the main thoroughfare of the City, the CRA will be redeveloping the entire block from Broadway to 27th street. The redevelopment will consist of the addition of very lush landscaping, a large water fountain, additional decorative lighting, decorative paving and a new parking lot, lighting and garden.



Marina Village Improvements

In honor our local Veterans who gave the ultimate sacrifice for our country we propose to install a flagpole and a Community plaque. The Agency will also honor one of our own, Darlene Hatcher, who lost her battle with cancer earlier this year.

2020 ECONOMIC DEVELOPMENT INITIATIVES	
Commercial Grant Program	$250,000
Tiki Market	$35,000
Property & Business Development (Outreach, grant assistance, Concept Development	$35,000
Business Promotion	$24,000
Total	$344,000



Singer Island Concept Development Plan

The Agency in Partnership with TCRPC, will be developing a robust plan to maximize the development efforts at our underdeveloped and underutilized Ocean Mall.



Core Gateway Signage Project

The Agency and TCRPC will utilize public outreach and design expertise to develop a signage grant program and guiding signage design themes for our main corridors, including enhanced wayfinding for Riviera Beach.



CRA WATER QUALITY ENHANCEMENT PROGRAM

The CRA is committed to the enhancement and preservation of our most precious resource, which is our water. The Agency will also assess ongoing and projected needs to develop a water quality and enhancement program to improve the health of the waterways in and around the CRA.



CRA PLAN UPDATE

The CRA will organize a structured series of public input and workshop activities and conduct a market and economic study to develop a comprehensive update to the CRA Plan, including a CRA Mobility Plan.



Commercial Grant Program Round II & III

In FY 2018/2019 the Agency secured funding to assist 7 business owners to complete improvements to their property, and will issue a new round for grant applications in October 2019. The funding for round III in FY 2019/2020, will be enough to assist an additional six more business owners.

2018-2019 CONTINUING APPROVED PROJECTS	
Commercial Grant Program	$239,764
Satellite Garden Program	$39,000
Public Murals-Round II	$105,000
Avenue E Corridor Plan	$75,000
Corridor Enhancement	$95,000
Professional Services	$28,000
CRA Plan Update	$135,000
Signage & Façade Program	$220,000

HOUSING & NEIGHBORHOOD STABILIZATION







NEIGHBORHOOD SERVICES

"Riviera Beach – The Place to Be"

Overview

For the past several years, this agency has been focusing enormous staff and financial resources on addressing neighborhood issues of vacant and derelict lots, homes with delayed maintenance, infill development, neighborhood beautification, capacity building, entrepreneurship, and community building activities. We believe this emphasis on our neighborhoods and our residents is a move in the right direction and allows us to establish a firm foundation for economic development, resident prosperity, and improved quality of life. We are endeavoring to develop a Sense of Place. We truly believe that in this time, Riviera Beach is "The Place to Be."

Instead of focusing on the challenges our neighborhoods face, we are focusing on the assets they contain and to ensure that our resources are geared to stabilizing, restoring, and improving those assets. What does that mean? It means that we are expanding programs to support home ownership with our Housing Beautification Program for owner-occupied residences and our homebuyer classes in conjunction with Riviera Beach CDC. Next fiscal year, we will support residential development for rehabilitation and new construction for ownership and rental housing. We support extensive beautification efforts like house painting, landscape improvements, and litter campaigns.

Current Status

Riviera Beach Heights, Inlet City, and major portions of Park Manor-- priority focus areas-- are distressed low income neighborhoods located within the Community Redevelopment Area. Due to the economic downturn and the real estate crisis of the last decade, these neighborhoods have experienced disinvestment and high levels of foreclosures which have led to a significant number of abandoned and derelict properties throughout the neighborhoods. In fact, the US Treasury and the Florida Governor's Office declared the census tracts in these neighborhoods, Census Tract 12099001403, Census Tract 12099001404, and Census Tract 12099001302, "Opportunity Zones," areas ripe for reinvestment. We estimate that at least 450 such properties qualify for this description. These properties, along with vacant properties, are contributing to neighborhood decline and instability which are negatively affecting the desirability of the community. We are introducing a brand-new initiative to take advantage of this new financing tool.

RBCRA has partnered with Code Compliance to address code violations that affect health and safety on the exterior of properties through our Housing Beautification Program. In 2018-2019, we assisted 14 properties with roof replacement/repair, landscaping and irrigation, painting, fencing, windows, and driveway repairs. Studies have shown that there is a direct correlation between economic and community development, improved perceptions and realities of crime, better education outcomes, and improvements in civic pride. Riviera Beach has a 65%-70% rental rate—a trend we must reverse. Also, the proportion of vacant and derelict properties is very high. For instance, in Riviera Beach Heights, of almost 500 properties, about 200 are vacant or derelict.

Based on the most recent data available, Riviera Beach Heights also had a high incidence of Part I crime---burglary and larceny. With the introduction of the SmartWater™ program into Riviera Beach Heights and Park Manor neighborhoods, along with other safety interventions, those particular crimes have drastically been reduced in numbers. We are introducing a new strategy that enhances neighborhood safety and the perceptions therein.

We know that everything we do, must be done cooperatively and in partnership with others to leverage our dollars. That includes the City of Riviera Beach, lenders, other nonprofits, the private and public sector, and our residents and small business owners.

Strategic Partnerships

The Riviera Beach Community Development Corporation (CDC) has been serving as one of the nonprofit partners of the CRA. Created to qualify as a Community Housing Development Organization (CHDO), the CDC can attract federal, state, and philanthropic dollars. The CDC was recently re-certified by Palm Beach County Department of Housing and Economic Sustainability. Many of these grants can be used to enhance or support neighborhood priorities within the CRA. Other key partnerships are with the Riviera Beach Housing Authority, several neighborhood and civic associations, our business operators, and with local contractors and subcontractors. To date, this fiscal year, CDC had 31 people who completed the Riviera Beach Homebuyers Club class, has assisted 6 homeowners with painting and landscaping, and welcomed more than 300 volunteers to assist throughout the neighborhoods with litter cleanups. The CDC currently has several infill homes in pre-development, one home under construction, a 28-home project in the site plan process, and several other projects under contract, awaiting closing. Some of this development is in the CRA area.

The Agency has collaborated with several private lenders, nonprofits, and realtors in implementing its various programs.

Place-Based Asset Building Strategies



Community Garden: The Community Garden is an award-winning green project located at 1010 W. 10th Street. Programming and management are conducted by a Professional Gardener, Dennis Reichel. These dollars will support programs, his stipend, seeds, supplies, utilities, and maintenance. Scores of residents and kids frequent the garden on a weekly basis, to pick vegetables, pull weeds, participate in projects, and to visit. We produced the inaugural Neighborhood Day in the Garden in June.

Some of the planned events in FY20 include: harvesting and planting events; our popular Evenings in the Garden; Love in Bloom; Art, Wine & Cheese events; Volunteer/Holiday Evening; Read-Ins with the Police Department; Earth Day of Service event; Health Fairs; and cooking demonstrations.



In partnership with RBCDC and the Parks and Recreation Department, we help support the Lindsey Davis Meditation Garden and the Lindsey Davis Garden Club program. We also provided support to the revitalized Revival Children's Prosperity Garden Program, the garden at the Max M. Fisher Boys and Girls Club, and the program at Lincoln Elementary. We increased our staffing by utilizing our Garden Ambassador, Chris MCullough, a certified Master Gardener. Because of the interest and demand for this program, we anticipate creating a full-time Master Gardener/Ambassador position in FY20.

This year, we will start the construction of the Ocean Park Community Garden on Singer Island (working title). We will utilize an Ambassador Neighborhood staff person as the Master Gardener and provide programming, supplies and operation support through RBCDC.

Smart Home Program: This community safety program offers SmartWater™ throughout the CRA area to residents and businesses, motion lights, replacement of house numbers, and new this year, the RING™ service. We will undertake a pilot of 100 homes.

First Time Homebuyer/Workforce Program: The First Time Homebuyer/Workforce Program will provide down payment and housing rehabilitation assistance to first time homebuyers purchasing single family homes within the Community Redevelopment Area. As part of the program, homebuyers can make exterior and interior improvements to their homes. Eligible improvements include painting, kitchens, bathrooms, plumbing, landscaping, weatherization (windows and doors), air conditioning/heating, roof repair/replacement, and other repairs necessary to correct health, safety, and code violations. Applicants will be selected on a first come, first ready, first served basis.

As part of the First Time Homebuyer/Workforce Program, RBCRA will acquire derelict properties and vacant land for demolition and reconstruction for development of new construction homes for purchase by first time homebuyers. Properties and vacant land must be located within the

Community Redevelopment Area. Buyers might also locate properties in the CRA, acquire them and complete rehabilitation.

Amenities and Features:

The homes will enjoy the following amenities:

- Energy efficient appliances
- Energy efficient lighting fixtures
- Washer/dryer connections and appliances
- Tankless water heaters
- Impact resistant windows and doors
- Porcelain tile/alternative flooring
- Low flow plumbing features
- Upgraded countertops
- Low VOC paints
- Wood cabinets
- Outdoor entertainment area
- Gathering spot features



Workforce Rent to Own: This program will work similarly to the First-Time homebuyer/Workforce Program, but title will not transfer until the buyer has repaired credit, completed the Homebuyers Club, increased income, and/or saved adequate minimum down payments. This allows residents who desire homeownership to eventually own a home, but require a longer period of counseling and assistance. Rent payments will remain affordable based on income. Depending on incomes, a portion of rent payments may be reserved in escrow towards a down payment.

Single Family Housing Beautification Program

The Single-Family Housing Beautification Program will provide funding through the Riviera Beach Community Redevelopment Agency (RBCRA) to eligible single family (one unit) homeowners to make exterior improvements to their property. Eligible improvements include fence replacement, painting, irrigation, landscaping, weatherization (windows and doors), roof repair/replacement, driveway repair and other minor exterior repairs to improve RBCRA identified key homes within the Community Redevelopment Area. Priority will be given to improvements that are necessary to correct health, safety, and code violations. The CDC has requested funding from the City to run a similar program, with compatible underwriting, for residences outside of the CRA. This additional component will allow for interior repairs to address safety and health challenges.

Neighborhood RECLAIM

This program allows for acquisition of vacant lots or residential/small commercial properties for redevelopment and rehabilitation. Thereafter, the property will be available for ownership, rental,

or the rent to own scenario. This program allows us to approach property development in a more comprehensive manner, utilizing wholistic community development principles:

- R – Revitalized
- E- Energy Efficient
- C – Community-Oriented
- L – Livable and Sustainable
- A – Attractive and Desirable
- I – Innovative
- M – Maximized Opportunity

By utilizing this approach, we ensure that our acquisitions are strategic, feasible, and fit within our business model, as well as meeting the triple bottom line – financial, social, and equitable.



This initiative, often in conjunction with Code Compliance, also offers free house painting for elders and the disabled, neighborhood clean ups, assistance with landscaping and sprinkler repairs, and flower planting. This portion of the program is implemented on a modest budget and depends on many volunteers and partners. The CDC conducts the same program outside of the CRA with other non-CRA grant dollars. We completed six homes in calendar year 2019 to date.

This program also provides support for development and enhancement of green space throughout the redevelopment area, including parklets, wayfinding signage, and trail development.

People-Based Assets Strategies

Community Boating Program: Florida Fishing Academy has served as the vendor to administer a Community Water Recreation Program, geared towards children ages 8-18, based out of the Municipal Marina, for the past seven years. The Riviera Beach Community Boating Program provides Saturday classes, summer camps, and community events to residents of Riviera Beach, ages 8-18 through a scholarship format. Enrollment qualifying guidelines are as follows:

- Must be a resident of Riviera Beach
- Be between the ages of 8-18
- Must have successfully completed a prior safety course
- Must have good behavior
- Must complete a liability waiver that releases the City of Riviera Beach and The Riviera Beach CRA of liability

- Must complete a photo release that allows for the RBCRA and the FFA to use the photographs for marketing and advertising purposes

Florida Fishing Academy (FFA) has been very successful in attracting other donors and sponsors to expand their programs beyond the Community Boating Program. In fact, this program is offered to children in our elementary and middle schools, private day care centers, and the local Boys and Girls Club. Additionally, FFA more than meets or exceeds its annual goals set by the CRA. Florida Fishing Academy has trained staff, adequate equipment on location at the Marina, established relationships and partners, leveraged funding, and good marketing capabilities. In recent years, they have added the Mobile Marine Lab Program, which is a big hit and enjoys support from the Palm Beach County School District and Children's Services Council, among others. For this program year, FFA has the following results: three community events, 1,039 Riviera Beach residents attending a single session, 542 residents attending camp, 100 classes offered, 7 weeks of camp produced, and 120 volunteer hours contributed.

CDC Support Services: This program will support neighborhood, housing, and economic development services.

Homebuyer Counseling

RBCDC will provide a program of counseling, in conjunction with our partner, Housing Partnership, to provide eight (8) hours of homeownership counseling, at least six (6) hours in a classroom setting, and two (2) hours of one-on-one (individual) counseling sessions. We will produce a certificate identifying the date of counseling, total hours counseled, the name of the HUD approved agency provider, and signature of the authorized counselor, good for one (1) year from the date of issue. Additionally, all participants will be members of our Homebuyers Club, which meets monthly at our Clean and Safe Ambassador Center for two hours, obtaining more in depth counseling covering the areas of: Benefits of Club Membership, 1:1 Credit Management Assistance, Re-Learn Behavior in Handling Credit, Learn to Budget and Increase Savings, Become Educated on Financial Matters, Guidance from Application to Closing, Help with Grants and Down Payment Assistance, and Hear Testimonials from Recent Homeowners. We hold two rounds of sessions per calendar year. In June 2019, we had 31 people to successfully complete the program. Our next session begins in August 2019.

ECONOMIC DEVELOPMENT PROGRAMS

People-Based Assets Strategies

- **Small Business Certification Readiness Training - Consolidated Credit** partnered in South Florida with the **Riviera Beach Community Redevelopment Agency and the Riviera Beach Community Development Corporation** to present a 6-seminar series to provide education and business preparation for small business owners and start-ups. This training was offered free of charge to participants thanks to the generous funding from **Comerica Bank** to sponsor the **COMERICA BANK SMALL BUSINESS $ENSE RESOURCE CENTER**. Participants learned from how to create a business plan to securing funding for their



enterprises. Attendees heard from Consolidated Credit and Comerica Bank educators as well as other industry experts to become knowledgeable in business essentials such as, financing, marketing, accounting, credit, social media, business operations, insurance and how to become certified by the county and other government entities. Twenty-six (26) small business owners graduated and received a certificate of completion. Consolidated Credit will continue to provide participants of this training with continued free coaching and mentoring for six (6) months after graduation. An innovation going forward is offering a Level II learning experience with more in depth training in marketing, legal issues, business plan development, and program certification. The Fall Series will begin in late September 2019.

PARTNERSHIPS WITH CDC

- **Creativity Station Program -** This suite of programs is provided by our partner, Riviera Beach CDC. The CRA will provide meeting space as available.
    - **Courtology Institute of Basketball -** The official college prep, youth basketball player development, and skills training academy for boys and girls. A holistic resource, educating student-athletes, their families and the community on the social emotional learning and mental health issues in the sport basketball. We focus on the student-athletes future with an emphasis on collegiate prep and career exploration. Our Courtology Institute of Basketball Study Hall Program has been a proud partner of the Dwayne Wade Celebrity Sports Academy for 8 years! They provide student-athlete workshops for the 3-time NBA Champion, Dwyane Wade, the Chicago Bears' 4x Pro Bowler, Khalil Mack, plus pro athletes from the Chicago Sky, Chicago Fire and Chicago Red Stars from Chicago to Miami and beyond! The program's passion for music and basketball offers student-athletes an opportunity to explore options in the sport of basketball that is unique experience.

Jobs in STEM are growing at nearly twice the national average, meaning there will be more than one million unfilled tech jobs by 2020. Careers in STEM foster valuable 21st Century life skills such as problem-solving, creativity, and collaboration, while providing opportunities to create positive change and innovate a better world.

There has never been a more important time to learn code, game design, app development, robotics engineering, 3D printing, web design, filmmaking, and more.

Last year, through five weeks of workshops, KOP Mentoring Network presented STREAM^3 Academy to prepare about 40 of our students to be equipped for the demands of a high-tech economy.

Once again next year, KOPMN and others will present five weeks of workshops, including Blues Camp 2020 (Music as a Second Language). This is a series of hands-on classes to engage 15 Blues Kids from Riviera Beach in new and exciting experiences over six days while they are out of school.

Through this priceless, fun-filled weeklong experience these local Blues Kids will learn and perform America's "roots" music in a structured program with like-minded others under the tutelage of highly qualified instructors. Entry will be competitive, and positions are destined to fill-up fast.

- **Blues Camp 2020** will be from December 29 to January 4. (We will be off on Jan. 1). We would begin with a reception on Sunday, Dec. 29 and camp would be from 8-12 each day. The afternoons will be used for rehearsals and public performances. Lunch will be provided to the students.

  Objectives
  • Introduce the history of American music through the lens of the Blues.
  • Keep the Blues youthful and exciting, while preserving the past.
  • Represent the next generation of Blues artist as scholars and proficient players + vocalists.
  • Learn the importance of the Blues from a sociological and historical perspective with a focus on the future.
  • Use critical thinking skills and collaborate with others.
  • Apply practical skills learned in class in a culminating activity on stage.

  Goals
  • Keep Blues youthful and exciting, while preserving and building on the past.
  • Provide Blues Kids with the basic skills (musically, socially, emotionally, and linguistically) necessary to survive and play proficiently and effectively in a global Blues community.

• Learn the importance of the Blues from a sociological and historical perspective with a focus on the future, representing student musicians as scholars.
• Introduce this indigenous American art form to new audiences.
• Use critical thinking skills, while collaborating with others.
• Apply practical skills learned in class in a culminating activity on stage.
• Promote digital learning and embrace technology.
• Make paramount contributions to the future of the Blues musically, socially, and culturally
• Represent the next generation of musicians as scholars and proficient players.
• Give each student the basic skills (musically, socially, and linguistically) needed to survive in a global Blues community / industry.
• Introduce students to the art of live professional performances through the lens of the Blues.

Learning Outcomes

For Student Musicians To:
• Improve music literacy by playing by ear and reading tabs + chord charts.
• Communicate using cross-generational/regional "Blues" language.
• Use proper dynamics to ensure appropriate volume levels for songs.
• Accompany vocalist with proper volume control, fills and chords.
• Critique and self-evaluate performances and provide feedback to others.
• Perform as "one" in an ensemble setting.
• Demonstrate basic Blues patterns such as 8-bar and 12-bar Blues.
• Demonstrate the call-and-response.
• Play songs effectively without guitar or piano solos.
• Perform a 15- to 20-minute set of music at a professional level with confidence.
• Demonstrate the art of the groove.

Background Information:

Rooted in the African tradition of call-and-response, the Blues, mother and father of Jazz, Rock & Roll, Rhythm & Blues, Gospel, and even Hip-Hop music, is an indigenous African American art form. It is also a cultural institution filled with volumes of autobiographical, economical, sociological, and historical information expressed through the arts in disciplines such as, but not limited to music, literature, dance, and theater. In brief, it is a documentary of Black America. Musically, for more that seventy-five years, the Blues has been an ambassadorial tool of goodwill from America to the world. Culturally, it is being embraced and consumed globally just like McDonald's hamburgers and Coca-Coca have been. Some scholars have considered the Blues to be an artistic phenomenon due to its uncanny ability to transcend and address controversial issues such as race, class, gender, politics, and even socio-economics.

Woven into the fabric of this country, this art form is nothing short of an in-depth autobiography of America. Created on Southern plantations by enslaved Africans and their descendants and expressed through moans, groans, street cries, ring shouts, and field hollers induced by

circumstances and conditions, the Blues is a music and culture that is continually redefined by the next generation. Blues songs generally tell complete stories in just three verses exposing one's truths, tragedies, triumphs, and their trials & tribulations.

Application Process:
Applicants must write a letter of intent and provide a letter of recommendation from a Blues musician, teacher, or someone with experience in the Blues community. The letter of recommendation must be from someone outside the family of the applicant.

- **Spring Break:** The one-week BIZNOVATOR Kamp for Kids will introduce youth to entrepreneurship with a fundamental, interactive, and experiential approach. The key objectives during this fast-paced week are to; reshape mindsets, teach students to identify their passions, develop opportunities while recognizing the fundamentals of business start-up. BIZNOVATOR knows that when kids are having fun and connecting to their passions, they are more focused and prepared to optimize their learning.

  Campers will be introduced to key strategies that can lead to their future success. They will learn first-hand the characteristics of entrepreneurs by interviewing local business leaders during the camps speakers' series. The BIZNOVATOR Kamp for Kids will culminate with a business plan competition where students pitch their business plan to their peers and local community entrepreneurs. In addition to the fun and learning, we will encourage parents to participate in our BIZNOVATOR trade fair where their children will market, sell, and monetize their business products or services. Whether they start a business now or later, what is critical to understand is that social entrepreneurship and innovation are a mindset. We strive to help them tap into their genius early so they can reach their full potential.

- **Summer Break:** STREAM3 and Global Biz will be offered to support technology and entrepreneur development.
- There will be four Enrichment Activities throughout the year. These will be offered on Saturdays:

  Can You Dig It? Adventures in Dirt, which will expose students to excavation, different dirty jobs, and lab techniques. This introduction to archaeology and Native American cultures, past and present will have kids working with archaeologists in the field and in the lab. They will find out what it is like to weave on a loom, throw a wooden spear with an atlatl, and make fire with a bow drill. There will be a strong focus on science, math, and critical thinking.

  Standing Ovation: Whether a child is into theater, music, dance, or a combination of all three, they will feel right at home with this performance-based program that offers training for kids in all aspects of the performing arts! They will be exposed to musicals, dramas, comedies or plays. They will also enjoy the best fine arts, music, dance, rock, circus, film, at places such as the Kravis Center and the Broward Center for the Performing Arts.

The Science of the Sea: This day-long camp emphasizes experiential, hands-on, project and lab-based learning; with a strong focus on coastal, maritime hammocks, and mangrove estuaries. Campers will learn about the life cycle of the turtles who nest on the local beaches and about the dredging of the Intracoastal Waterway. Their adventure will include kayaking across to Peanut Island where they will explore different parts of the island, snorkel, do a beach clean-up and so much more, such as a Picnic. Yeah!

Art Adventure: What does it take to truly see a work of art? Campers will practice critical thinking skills and connect with works of art by looking closely, learning new vocabulary to describe what they see, discussing points of view, and discovering personal connections. They also will come to understand the Museum as a place for learning and fun.

Neighborhood Services Budget Summary Table

TYPE	AMOUNT
Program Services	
Community Garden	$ 140,000
Neighborhood Outreach	$ 50,000
Smart Home Program	$ 25,000
Community Economic Development	$ 36,000
Housing Initiatives	$2,177,500
1101 Ave. E Maintenance	$ 7,500
CDC Support Services	$ 350,000
TOTAL USES	**$2,786,000**

Budget Narrative

Community Garden: Includes garden managers stipends, programs, Senior Citizen Garden Club, Ocean Park Garden Club, supplies, utilities, and maintenance.

Neighborhood Outreach: Support of neighborhood outreach, marketing, capacity building.

Smart Home Program: Assistance for 100 homes: SmartWater™, Motion Lights, House Numbers, RING™ service

Community Economic Development: Entrepreneurial and emerging small business support; youth entrepreneurship and career training.

Housing Initiatives: Assist 12 first-time homeowners, 2 rent-to-own, 5 rehabilitations, 10 beautifications, 15 houses – painting and landscaping, property acquisition

1101 Avenue E: Facility operating support

CDC Support Services: Staffing, office services, Homebuyers Club, economic development programs, housing programs.

NEIGHBORHOOD SERVICES

SOURCES			
CRA TIF			$1,786,000
BBT HOUSING LOAN PROCEEDS			$1,000,000
Total Sources			**$2,786,000**
Program Services			
	Community Garden		$ 140,000
	Neighborhood Outreach		$ 50,000
	Smart Home Program		$ 25,000
	Community Economic Development		$ 36,000
	1101 Ave. "E" Maint.		$ 7,500
CDC Support Services			$ 350,000
	Housing Initiatives:	*$2,177,500*	
	First Time Homebuyer/Workforce		$ 550,000
	Workforce Rent to Own		$ 250,000
	Housing Beautification		$ 200,000
	Neighborhood RECLAIM		$1,177,500
Total Uses			**$2,786,000**

CLEAN & SAFE PROGRAM











CLEAN & SAFE OPERATIONS
FY 2020 EXECUTIVE SUMMARY

As we move into FY2020, the Clean & Safe Operations will be entering our sixth year of operations for this award-winning program. The program has been well received by businesses and residents of the City as a whole. To assist us in delivering better customer service and create a more impactful presence, the Clean & Safe Operations will continue Ambassador Operations at Ocean Walk and in the expanded CRA boundary area on Singer Island, along the Broadway Corridor (11th Street to Silver Beach Road), Blue Heron Corridor (President Barak Obama Hwy east to North Ocean Avenue), 13th Street Corridor (the Marina west to President Barak Obama Hwy), Avenue E Corridor (11th Street to Blue Heron Blvd), most of Riviera Beach Heights (between 6th and10th Streets, going north to south and between President Barak Obama Hwy to the western boundary line of Australian Avenue, going east to west), and the Marina Village.

Our Clean and Safe Operations will continue with two components: The Neighborhood Operations Portfolio and the Marina Village Operations Portfolio.

NEW FOR FY2020 - MAJOR SAFETY INITIATIVE FOR OUR RESIDENTIAL NEIGHBORHOODS:

For FY2020, we will be starting a pilot program expanding our original Safety Took Kit Initiative. The pilot program will encompass three neighborhoods within the community redevelopment area where we will:

- Conduct a Pre-Crime Statistical Analysis of the identified neighborhoods retroactively three years.
- Select 30-35 owner occupied homes in each neighborhood.
- Selected homeowners must meet pre-installation qualifications.
- Selected homes will have:
    - RING™ wi-fi video doorbell installed
    - A SmartWater™ kit to mark valuables
    - A 10-year smoke detector
    - Exterior motion sensor light
    - Uniform address numbers
    - Emergency contact sheet magnet
    - Yard/window signage
- Conduct a Post Crime Impact Analysis six (6) and twelve (12) months after installation.
- The Safety Tool Kit Pilot program is budgeted at less than $18,000.00.

Successful completion of this pilot program will then enable us to duplicate the program throughout the CRA, thereby creating safer neighborhoods and improving the perceptions of safer neighborhoods for all our residents.

Singer Island CRA Area & Ocean Walk:

Public Service Ambassadors assist in litter control, provide a walking concierge service to all, and visit businesses at Ocean Walk seven days a week from 1pm until 11pm. They assist Parks and Recreation in locking the park restrooms every evening. They also provide Walking Buddy services from 6pm until 11pm on Friday & Saturday and until 10 pm on Sunday through Thursday, which includes visitor escorts to vehicles, calling for taxi/Uber/Lift service, and assisting with vehicle jumps and flat tires. They are also additional eyes and ears for the Police at Ocean Walk. We will also assist with the maintenance and upkeep of the new Singer Island Community Garden (working title).

Broadway Corridor, Blue Heron Corridor, 13th Street Corridor, and Riviera Beach Heights:

The Clean Team Ambassadors will maintain the cleanliness of the major CRA Corridor seven days a week from 8:30am to 5pm. This will include sidewalk sweeping, sidewalk pressure washing when needed, and litter control along all sidewalks and vacant lots. They will also provide assistance to businesses that are having issues with the homeless and panhandling. Public Service Ambassadors will assist in litter control, provide a walking concierge service to all, and visit businesses along the corridor. The Public Service Ambassadors will also pass out information to the businesses about upcoming meetings and events in the CRA. They are also additional eyes and ears for the Police.

Landscaping:

The Clean Team Ambassadors will also be responsible for keeping the grass and hedges cut and trimmed on ten (10) of the CRA-owned properties.

Marina Village:

For FY2020, the Clean & Safe Ambassadors are responsible for maintaining sidewalk cleanliness, regular pressure washing, emptying and maintaining trash receptacles throughout the park, providing parking management, keeping the beach clean and free of seaweed, and providing shuttle service on weekends and during events. They also have the responsibility for maintaining the cleanliness and basic maintenance of the Event Center, as well as setting up and taking down for all events. Our Marina Village Supervisors provide renters with onsite supervision during all events to assist with A/V setup and any issues that may occur. They are also additional eyes and ears for the Police.

EVENT CENTER / MARINA VILLAGE / BICENTENNIAL PARK

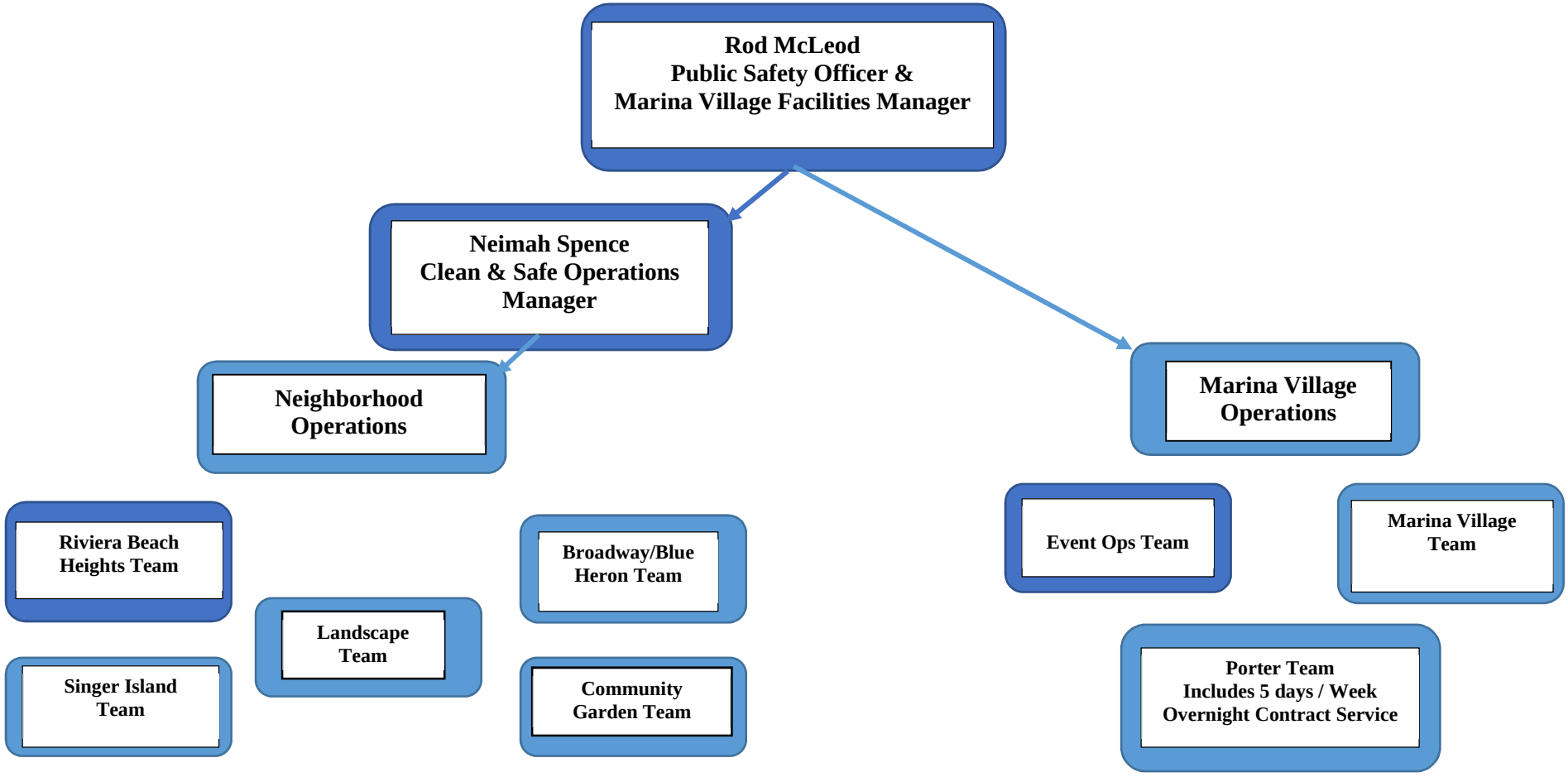
- Event Center concierge service
- Event set-up
- Event take down
- Audio/Visual assistance and pre-event setup
- Event pre/post inspections
- Daily Event Center cleaning (Night & Day Porter service)
- Pick up trash and litter in Marina Village and overflow lots 3 X per day and during outdoor events
- Beach maintenance
- Parking management in main and overflow parking lots
- Promenade/Bicentennial Park event setup/takedown
- Pre-& Post event inspections
- Clean outdoor bathrooms 4 X per day and during outdoor events
- Kiosk business assistance/PD intervention
- Provide homeless assistance
- Shuttle service for overflow parking during major events and holidays
- Walking Buddy Service 45 minutes after last event/ Rafiki Tiki closing, 7 days a week
- Ambassadors trained in FA/CPR

Additional Clean & Safe Services/Programs:

- Increase Ambassador training programs.
- Create job opportunities for Riviera Beach residents.
- Clean & Safe Walking Buddy program provides services seven days a week up until 45 minutes after the Rafiki Tiki closes at Marina Village.
- The Business Watch Program will continue for FY2020 with expanded business participation. Quarterly meetings will be held.
- Neighborhood Watch Program will continue in Riviera Beach Heights and Park Manor South, and from 21st Street north to Silver Beach Road. Additionally, we will assist other neighborhood groups outside the CRA through the CDC in helping them to set up their own Neighborhood Watch programs.
- Continue to assist the CDC and our local Community Partners**:** St. George Church, Beulah Land Worship Center, Christ Fellowship of the Palm Beaches, Max M. Fisher Boys and Girls Club, Parks and Rec, and Public Works.

CLEAN & SAFE OPERATION	
CONTRACT SERVICES	**$23,080**
BANK CHARGES AND FEES	**$0**
COMMUNICATION SERVICES	**$14,700**
UTILITIES	**$5,700**
RENTALS & LEASES	**$73,200**
REPAIRS & MAINTENANCE	**$28,260**
PROMOTIONAL ACTIVITIES	**$38,030**
OFFICE SUPPLIES	**$3,300**
OPERATING SUPPLIES	**$26,900**
TRAINING & EMPLOYEE DEVELOPMENT	**$9,000**
CAPITAL – MACHINERY & EQUIPMENT	**$20,800**
TOTAL 81150107 CLEAN & SAFE OPERATIONS	**$242,970**
***Does not include Marina Village**	

FY 2020 ORGANIZATIONAL CHART
CLEAN & SAFE AND MARINA VILLAGE



CLEAN & SAFE OPERATIONS PROPOSED WAGE "STEP" PROGRAM + $1.50										
FULL TIME AMBASSADOR							**FULL TIME SENIOR AMBASSADOR**			
Base	YR 1 Anniv BASE + $0.60	YR 2 Anniv BASE + $1.20	YR 3 Anniv BASE + $2.00	YR 4 Anniv BASE + $3.00	YR 5 Anniv BASE + $4,00		**BASE**	YR 6 Anniv BASE + $0.75	YR 7 Anniv BASE + $1.50	YR 8 Anniv BASE + $2.00
$13.50	$14.10	$14.70	$15.50	$16.50	$17.50		**$17.50**	$18.25	$19.00	$21.00
$28,080	$29,328	$30,576	$32,240	$34,320	$36,400		**$36,400**	$37,960	$39,520	$43,680
FULL TIME AMBASSADOR SUPERVISOR							**FULL TIME SENIOR SUPERVISOR**			
Base	YR 1 Anniv BASE + $0.75	YR 2 Anniv BASE + $1.50	YR 3 Anniv BASE + $2.50				**Base**	YR 4 Anniv BASE + $0.75	YR 5 Anniv BASE + $1.50	YR 6 Anniv BASE + $2.50
$16.50	$17.25	$18.00	$19.00				**$20.50**	$21.25	$22.00	$23.00
$34,320	$35,880	$37,440	$39,520				**$42,640**	$44,200	$45,760	$47,840
PART TIME AMBASSADOR (20 HRS/WEEK)							**PART TIME AMBASSADOR SUPERVISOR**			
Base	YR 1 Anniv BASE + $1.00	YR 2 Anniv BASE + $2.00	YR 3 Anniv BASE + $3.00	YR 4 Anniv BASE + $4.00	YR 5 Anniv BASE + $5.00		**Base**	YR 1 Anniv BASE + $1.00	YR 2 Anniv BASE + $2.00	YR 3 Anniv BASE + $3.00
$11.50	$12.50	$13.50	$14.50	$15.50	$16.50		**$14.50**	$15.50	$16.50	$17.50
$11,960	$13,000	$14,040	$15,080	$16,120	$17,160		**$15,080**	$16,120	$17,160	$18,200

PERSONNEL SUMMARY: CLEAN & SAFE

CLEAN & SAFE	FY2019	FY2020
Administration		
Salaries & Wages	$139,599	$147,383
Retirement	$7,779	$ 12,835
Benefits & FICA	$23,954	$ 48,382
Total	**$171,332**	**$208,600**
Neighborhood Ambassadors		
Salaries & Wages	$230,994	$345,363
Retirement	$18,434	$ 30,979
Benefits & FICA	$83,331	$155,804
Total	**$332,759**	**$532,147**
Marina Village		
Salaries & Wages	$112,904	$123,864
Retirement	$9,732	$ 11,111
Benefits & FICA	$44,422	$ 67,514
Total	**$167,058**	**$202,489**
Event Center		
Salaries & Wages	$150,118	$183,321
Retirement	$12,940	$ 16,444
Benefits & FICA	$60,169	$ 94,603
Total	**$223,227**	**$294,368**

MARINA VILLAGE ENTERPRISE

The CRA's Marina Village Enterprise project consists of over 15 acres of City and CRA controlled property on the Intracoastal Waterway. The redevelopment of this area has resulted in major upgrades, which in turn, has benefited the Marina by turning it into the ideal location for our residents. The CRA has invested millions of dollars in upgrading the property and continues to improve infrastructure such as utilities and flood control in order to prepare the property for further development.

This effort has resulted in the Marina Village having five distinct sections:

- Bicentennial Park
- The Marina Event Center
- Promenade
- Marina Uplands
- Marina Docks

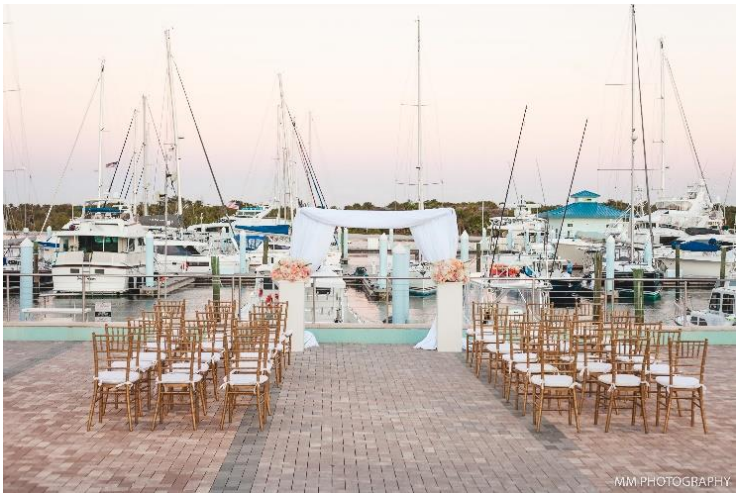


Bicentennial Park

A multimillion-dollar re-imagining of Bicentennial Park gives visitors a relaxing space to unwind along the banks of the Intracoastal Waterway. The open platform and splash fountain allow for both formal and informal shows, concerts, and festivals. The park also features kiosks with equipment to rent for outdoor activities such as kayaks, paddleboards, jet-skis, boats, and more.

The Marina Event Center is the dream location for your next conference or celebration. The state-of-the-art facility offers two ballroom spaces and an outdoor terrace space to accommodate gatherings for up to 300 people. The Event Center also features a stainless-steel warming kitchen that provides equipment for all catering needs. The rental fee is deeply discounted for Riviera Beach residents and non-profit organizations.





Promenade

The newly renovated Promenade features our brand-new see-through seawall completion. The completion of this Phase I project treats visitors to stunning open and airy vistas as the new replacement steel cabling and decorative metal work virtually disappears as onlookers gaze through to the boats and sea beyond. The Promenade has become the destination for wedding ceremonies, intimate dinners, and festivals.

The Marina Uplands area of Marina Village includes several surface parking areas and the Marina Operations building, which is used by the City to oversee the Docks area. The Marina Uplands is the subject of the RFP that will seek private firms to develop this area. Possible future development includes a hotel, a parking garage, a public market, and several restaurants. The Marina Uplands serves as the gateway to the Docks and accommodates the parking of Dock users.

The Docks area of Marina Village is operated by the City and provides spaces for boats to dock. In addition, fishing boats, diving charters, dining cruises, tourist attractions, and a water taxi to Peanut Island operate from the docks.



The CRA's Marina Village Enterprise is responsible for the operation of Bicentennial Park, the Marina Event Center, and Marina Uplands. Each area has its own budget that includes the direct costs of operating that area as well as the indirect costs, i.e., an allocation of the Common Area Maintenance costs. Staff salaries, including related taxes and benefits, are allocated to the area where the work is performed. The Phase II development opportunity will provide the City and CRA with new lease revenues and property taxes towards creating a profit center at Marina Village.

FYE 2020 MARINA VILLAGE ENTERPRISE SUMMARY	
Event Center	**$780,2436**
Marina Uplands & BC Park	**$714,172**
Special Events	**$218,000**
CRA Event Center Rent (Debt)	**$320,000**
Total Costs	**$2,032,418**
Revenue	**$276,600**
Net Total Cost	**$1,800,818**

(2018-2019 $1,731,956) (includes $45,000 contingency)

MARINA VILLAGE EXPENSES		
Chart of Accounts		**FY2020**
	Contract Services	**$166,062**
	Communication Services	**$7,500**
	Utility Services	**$128,775**
	Rentals & leases	**$154,939**
	Insurance	**$24,996**
	Repairs & Maintenance	**$100,200**
	Info Tech Services	**$9,600**
	Other Charges	**$47,150**
	Office Supplies	**$900**
	Operating Supplies	**$26,400**
	Training & development	**$300**
	Capital - Machinery & equipment	**$47,350**
Marina Event Center Total FY 2020 Expense Plan		**$714,172**

MARINA VILLAGE EVENT CENTER	
Chart of Accounts	**FY2020**
Personnel	**$199,253**
Contract Services	**$131,430**
Communication Services	**$22,020**
Utility Service	**$47,520**
Rentals & Leases	**$60,937**
Insurance	**$85,400**
Repairs & Maintenance	**$105,470**
Info Tech Services	**$18,000**
Taxes & Other Charges	**$18,000**
Office Supplies	**$9,000**
Operating Supplies	**$40,800**
Training & Employee Development	**$6,744**
Capital - Machinery & Equipment	**$35,672**
Marina Event Center Total FY 2020 Expense Plan	**$780,246**

CAPITAL PROJECTS



CRA Capital Projects Budget

Project	Total Budget	2019/2020	2020/2021	2021/2022	2023	2024
Utility Burial Project	**$ 2,750,000**	$ 800,000	$ 1,200,000	$ 700,000	$ 50,000	$ -
CRA RECLAIM Housing Program	**$ 3,750,000**	$ 1,000,000	$ 750,000	$ 750,000	$ 750,000	$ 500,000
Blue Lagoon P3	**$ 250,000**	$ 250,000	$ -	$ -	$ -	$ -
Avenue E Streetscape	**$ 2,000,000**	$ 250,000	$ 1,000,000	$ 750,000	$ -	$ -
2600 Broadway Project	**$ 3,200,000**	$ 750,000	$ 2,375,000	$ 25,000	$ 25,000	$ 25,000
2601 Block Redevelopment	**$ 750,000**	$ 700,000	$ 50,000	$ -	$ -	$ -
Marina Village - Flag Memorial	**$ 95,000**	$ 95,000	$ -	$ -	$ -	$ -
Marina Village - Event Center Buildout	**$ 800,000**	$ 250,000	$ 450,000	$ 100,000	$ -	$ -
Marina Village - Phase II Public Elements	**$ 1,500,000**	$ -	$ 500,000	$ 1,000,000	$ -	$ -
Riviera Beach Parking Enterprise/SI Parking	**$ 2,500,000**	$ 75,000	$ 425,000	$ 500,000	$1,000,000	$ 500,000
Five Year Capital Total	**$ 17,595,000**	**$ 4,170,000**	**$ 6,750,000**	**$ 3,825,000**	**$ 1,825,000**	**$ 525,000**

Capital Project Funding

BBT2013A	**$1,673,768**
BBT 2018	**$6,100,000**
CRA TIFF (Five Year Capital Plan)	**$9,821,232**
Total Funding	**$17,595,000**